

MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS) 2014-15 DATA BOOK & COMPANION



Michigan Workforce Development Agency

March 1, 2016

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HOW TO OBTAIN ADDITIONAL INFORMATION

Requests for information about the Activities Classification Structure (ACS) should be directed to the Workforce Development Agency, State of Michigan, Division of Education and Career Success, Victor Center, 3rd Floor, 201 N. Washington Square, Lansing, MI 48913. All accessible ACS materials including this Data Book are available on the Internet at www.michigancc.net.

Workforce Development Agency
State of Michigan
Division of Education and Career Success

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SECTION I
HISTORICAL INFORMATION

HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

“The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data.”

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

Unlike the K-12 system and baccalaureate institutions, the community college system has become a large and significant educational sector since the early 1960's and had rapid growth in the mid 1970's. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. The need for a flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion model, which displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model the following legislative objectives were set forth:

1. To establish a funding formula which is “need based”, building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula which encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as, headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-range budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define “need”. As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It was recognized that it became necessary to define “what is” before “need” or “what should be” can be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the system using a uniform reporting system (i.e., define “what is”); (2) define a “needs-based” model using output and financial parameters (i.e., define “what should be”). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into

the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.
2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.
3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which then becomes translated into state appropriations.

Developing a Reporting System

In October 1978 a Task Force was established with membership, which consisted of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, which could link the activities of an institution with the organization's objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel within the college community for review and comment.

In July 1979 the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979 all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with 6 colleges and then each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges and a number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the president's agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure (“ACS”) Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops were held; similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges need to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan’s community colleges.

During the next 20 years, the ACS Report and the MUFR were utilized by Michigan Community Colleges consistently and provided a database that was utilized by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college’s evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statement No.’s 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which are effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information is presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all-applicable governmental reporting up to and through GASB Statement No.’s 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer’s Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statement No.’s 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members throughout the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget – Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting is focused on General, Auxiliary, Designated and Restricted Funds. The MUFR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.

- Determine if related entities of the community colleges will be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 – Instruction Activity those programs that are new since the ACS Manual was implemented such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit.
- Consider conversion of semester hours to contact hours based on core tuition programs.
- Overall impact on comparative data that is currently compiled using Audited Financial Statements and ACS Reports

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003 and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The end result of the ACS Task Force is this ACS Manual revised June 2003. The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund", and also allowed flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing in the institution as a whole into ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college are significantly different and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force is not suggesting any changes to the funding formula at this time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designated Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional policies. *For comparison purposes, readers should consider the size of the colleges compared. Table 17 on page 18 illustrates groupings of like community colleges.* Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

Effective with the 2009-2010 reporting and based on recommendations from The Michigan Community College Business Officers Association (MCCBOA) ACS Committee and following discussions with state agency staff, The Michigan Workforce Development Agency Community College Services, eliminated the Information Technology Activity 2.0 from the 2009-10 ACS reporting effective with the 2009-10 reporting period. Information Technology Activity 2.0 is currently eliminated and the costs associated with providing technology will be allocated between ACS Activity 1.0 Instruction Activity, ACS Activity 4.0 Instructional Support Activity, ACS Activity 5.0 Student Services Activity Sub-Activity 5.1 and Sub-Activity 5.2 and ACS Activity 6.0 Institutional Administration Activity.

TABLE 1
STATE APPROPRIATIONS

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$4,537,600	\$5,561,100	\$5,206,300	\$5,209,100	\$5,208,200	\$4,984,300	\$5,164,000	\$5,236,500	\$5,390,700	2.9%
BAY DE NOC	\$4,600,700	\$5,611,000	\$5,241,200	\$5,247,500	\$5,256,300	\$5,040,200	\$5,214,800	\$5,279,400	\$5,419,500	2.7%
DELTA	\$12,197,100	\$14,767,800	\$13,856,100	\$13,858,000	\$13,859,600	\$13,336,200	\$13,854,100	\$14,063,500	\$14,498,900	3.1%
GLEN OAKS	\$2,149,800	\$2,577,400	\$2,417,300	\$2,416,100	\$2,411,400	\$2,320,900	\$2,407,700	\$2,441,500	\$2,516,100	3.1%
GOGEBIC	\$3,739,200	\$4,633,500	\$4,333,800	\$4,331,500	\$4,330,100	\$4,140,500	\$4,277,000	\$4,330,300	\$4,451,400	2.8%
GRAND RAPIDS	\$15,310,600	\$18,526,500	\$17,352,100	\$17,353,100	\$17,355,300	\$16,649,700	\$17,230,900	\$17,454,900	\$17,947,500	2.8%
HENRY FORD	\$18,633,700	\$22,531,500	\$21,060,800	\$21,062,200	\$21,068,500	\$20,145,000	\$20,810,400	\$21,060,000	\$21,623,800	2.7%
JACKSON	\$10,318,700	\$12,473,700	\$11,663,200	\$11,675,100	\$11,689,100	\$11,219,700	\$11,610,500	\$11,758,200	\$12,087,300	2.8%
KALAMAZOO VALLEY	\$10,560,800	\$12,781,600	\$11,980,600	\$11,980,600	\$11,979,200	\$11,522,700	\$11,950,600	\$12,122,500	\$12,503,100	3.1%
KELLOGG	\$8,375,400	\$10,118,600	\$9,475,400	\$9,464,400	\$9,450,200	\$9,047,900	\$9,385,300	\$9,522,000	\$9,813,500	3.1%
KIRTLAND	\$2,623,400	\$3,160,000	\$2,968,200	\$2,971,200	\$2,967,100	\$2,872,900	\$2,998,700	\$3,055,700	\$3,167,700	3.7%
LAKE MICHIGAN	\$4,585,400	\$5,517,900	\$5,169,300	\$5,159,100	\$5,159,300	\$4,937,700	\$5,111,700	\$5,178,100	\$5,342,900	3.2%
LANSING	\$26,398,900	\$31,954,000	\$29,916,000	\$29,919,500	\$29,910,300	\$28,651,900	\$29,638,900	\$30,023,600	\$30,877,600	2.8%
MACOMB	\$28,126,200	\$34,047,300	\$31,858,300	\$31,858,100	\$31,857,000	\$30,490,300	\$31,529,900	\$31,931,100	\$32,816,600	2.8%
MID MICHIGAN	\$3,879,000	\$4,723,700	\$4,430,600	\$4,422,800	\$4,415,300	\$4,266,800	\$4,438,700	\$4,517,900	\$4,682,000	3.6%
MONROE	\$3,742,700	\$4,522,800	\$4,248,200	\$4,246,900	\$4,244,900	\$4,094,000	\$4,266,900	\$4,342,600	\$4,492,900	3.5%
MONTCALM	\$2,693,900	\$3,248,300	\$3,056,600	\$3,057,200	\$3,054,800	\$2,946,800	\$3,069,800	\$3,121,200	\$3,226,700	3.4%
MOTT	\$13,365,100	\$16,162,100	\$15,122,700	\$15,129,700	\$15,144,100	\$14,526,400	\$15,044,500	\$15,247,100	\$15,686,100	2.9%
MUSKEGON	\$7,657,100	\$9,204,600	\$8,597,300	\$8,599,700	\$8,606,200	\$8,256,700	\$8,543,700	\$8,653,500	\$8,901,000	2.9%
NORTH CENTRAL	\$2,672,200	\$3,209,600	\$3,004,700	\$3,003,400	\$2,997,400	\$2,886,500	\$3,010,500	\$3,064,400	\$3,172,400	3.5%
NORTHWESTERN	\$7,805,100	\$9,423,300	\$8,804,400	\$8,804,500	\$8,809,200	\$8,430,300	\$8,713,500	\$8,825,300	\$9,078,800	2.9%
OAKLAND	\$17,860,900	\$21,617,100	\$20,282,600	\$20,280,600	\$20,281,600	\$19,455,900	\$20,183,900	\$20,483,100	\$21,123,300	3.1%
SCHOOLCRAFT	\$10,487,600	\$12,680,600	\$11,894,300	\$11,890,500	\$11,891,300	\$11,477,300	\$11,922,200	\$12,112,300	\$12,513,700	3.3%
SOUTHWESTERN	\$5,703,300	\$6,875,500	\$6,427,600	\$6,429,200	\$6,432,900	\$6,143,700	\$6,334,100	\$6,860,100	\$6,576,400	-4.1%
ST. CLAIR	\$6,032,700	\$7,304,900	\$6,854,600	\$6,852,900	\$6,834,300	\$6,534,100	\$6,766,600	\$6,895,006	\$7,061,600	2.4%
WASHTENAW	\$10,786,600	\$13,058,100	\$12,289,300	\$12,276,300	\$12,266,500	\$11,827,300	\$12,367,400	\$12,610,800	\$13,077,300	3.7%
WAYNE COUNTY	\$13,998,900	\$17,116,500	\$16,022,500	\$16,036,100	\$16,056,500	\$15,425,900	\$15,962,100	\$16,194,300	\$16,727,600	3.3%
WEST SHORE	\$2,077,000	\$2,494,800	\$2,346,500	\$2,345,200	\$2,343,900	\$2,248,900	\$2,322,100	\$2,349,800	\$2,414,900	2.8%
STATE TOTAL	\$260,919,600	\$315,903,800	\$295,880,500	\$295,880,500	\$295,880,500	\$283,880,500	\$294,130,500	\$298,734,706	\$307,191,300	2.8%

TABLE 1 (continued)
STATE APPROPRIATIONS FOOTNOTES

FY	AUTHORITY	AMOUNT	REASON
1999-2000	Public Act 109 of 1990 Public Act 291 of 2000	\$368,458 \$8,798,800	Reimbursement to community colleges for revenue lost due to renaissance zones. Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
2000-2001	Public Act 272 of 2000 Public Act 272 of 2000	\$483,131 \$10,000,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program.
2001-2002	Public Act 52 of 2001 Public Act 52 of 2001 Public Act 530 of 2001 Public Act 560 of 2001 Public Act 746 of 2001 Executive Order 2001-9	\$400,000 \$5,000,000 \$66,000 \$205,100 (\$1,655,200) (\$3,000,000)	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. These amounts are not included in Table 1. Reimbursement to community colleges for revenue lost due to renaissance zones. Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. Postsecondary access student scholarship program.
2002-2003	Public Act 161 of 2002 Public Act 161 of 2002 Executive Order 2002-22 Public Act 746 of 2002 Executive Order 2003-3 Public Act 146 of 2003	\$536,000 \$2,000,000 (\$7,993,308) \$1,595,983 (\$4,788,100) \$1,077,700	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. Reductions of \$7,900,850 in Operations and \$92,458 in At Risk. Supplemental appropriations of \$1,577,522 in Operations and \$18,461 in At Risk. Reductions of \$4,732,700 in Operations and \$55,400 in At Risk. Tuition Restraint Incentive payments made in FY 2004 but considered a supplemental for 2002-03.
2003-2004	Public Act 146 of 2003 Executive Order 2003-23 Public Act 358 of 2004	\$1,750,000 (\$12,434,500) \$8,521,200	Reimbursement to community colleges for revenue lost due to renaissance zones. Reduction in FY 04 operations. Tuition Restraint Incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-2005	Public Act 358 of 2004 Public Act 358 of 2004 Executive Order 2005-7 Public Act 11 of 2005	\$2,400,000 \$17,036,800 (\$4,919,600) \$4,919,600	Reimbursement to community colleges for revenue lost due to renaissance zones. Tuition Restraint Incentive payments to be made in FY 2005. Executive order reduction. Supplemental appropriations.
2005-2006	Public Act 154 of 2005	\$2,900,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2006-2007	Public Act 341 of 2006 Public Act 17 of 2007 Executive Order 2007-3	\$3,200,000 (\$12,879,900) (\$12,879,900)	Reimbursement to community colleges for revenue lost due to renaissance zones. Sec. 106 Community Colleges Operations - Payment Delay. Payment could not accrue to FY2007 per language, due to GAAP requirements. B.5 Community Colleges - Delayed Payments. Payment could not accrue to FY2007 per language due to GAAP requirements.
2007-2008	Public Act 120 of 2007 Public Act 120 of 2007 Public Act 279 of 2008	\$3,025,000 \$25,759,800 \$10,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Sec. 211(2) One-Time Supplemental payment to Community Colleges in 2007-08 for delayed 2006-2007 payments (ref. EO 2007-3, and Sec. 106 of Supplemental appropriation to fully fund community colleges for revenue lost due to renaissance zones.
2008-2009	Public Act 255 of 2008	\$3,480,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Application of GASB reporting requirements to the delayed payment revenue recognition created variances among the colleges.
2009-2010	Public Act 111 of 2009	\$3,480,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Application of GASB reporting requirements to the delayed payment revenue recognition created variances among the colleges.
2010-2011	Public Act 165 of 2010	\$3,322,700	Sec. 103 Grants At-Risk Student Appropriation.
2011-2012	Public Act 62 of 2011	(\$3,322,700)	At-Risk Student Success grants appropriations rolled into institutional state appropriations.
2013-2014	Public Act 60 of 2013	\$3,500,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2014-2015	Public Act 196 of 2014	\$3,500,000	Reimbursement to community colleges for revenue lost due to renaissance zones.

TABLE 2
STATE AID REVENUE PER FYES

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$3,455	\$3,947	\$3,671	\$3,439	\$3,549	\$3,634	\$4,050	\$4,692	\$5,295	12.9%
BAY DE NOC	\$2,871	\$3,454	\$3,030	\$2,606	\$2,529	\$2,463	\$2,971	\$3,273	\$4,428	35.3%
DELTA	\$1,695	\$2,088	\$1,855	\$1,700	\$1,729	\$1,728	\$1,914	\$2,086	\$2,266	8.6%
GLEN OAKS	\$2,426	\$2,808	\$2,121	\$1,986	\$2,357	\$2,283	\$2,592	\$3,277	\$3,877	18.3%
GOGEBIC	\$5,760	\$5,764	\$5,334	\$4,693	\$4,446	\$4,807	\$5,313	\$5,366	\$5,509	2.7%
GRAND RAPIDS	\$1,383	\$1,803	\$1,609	\$1,418	\$1,398	\$1,442	\$1,576	\$1,634	\$1,848	13.1%
HENRY FORD	\$2,002	\$2,332	\$1,895	\$1,625	\$1,580	\$1,579	\$1,705	\$2,151	\$2,246	4.4%
JACKSON	\$2,540	\$2,905	\$2,433	\$1,998	\$2,122	\$2,284	\$2,804	\$3,108	\$3,360	8.1%
KALAMAZOO VALLEY	\$1,507	\$1,886	\$1,673	\$1,520	\$1,473	\$1,553	\$1,694	\$1,936	\$2,165	11.8%
KELLOGG	\$2,283	\$2,782	\$2,558	\$2,239	\$2,195	\$2,167	\$2,378	\$2,627	\$2,932	11.6%
KIRTLAND	\$2,075	\$2,606	\$2,399	\$1,966	\$2,140	\$2,233	\$2,608	\$2,736	\$3,115	13.9%
LAKE MICHIGAN	\$1,941	\$2,567	\$2,195	\$1,666	\$1,642	\$1,824	\$1,953	\$2,224	\$2,478	11.4%
LANSING	\$2,099	\$2,661	\$2,283	\$2,077	\$2,042	\$2,165	\$2,445	\$2,640	\$2,994	13.4%
MACOMB	\$1,904	\$2,357	\$2,069	\$1,899	\$1,912	\$1,907	\$2,003	\$2,093	\$2,208	5.5%
MID MICHIGAN	\$1,533	\$1,744	\$1,437	\$1,231	\$1,219	\$1,337	\$1,560	\$1,700	\$1,822	7.2%
MONROE	\$1,258	\$1,652	\$1,472	\$1,391	\$1,454	\$1,531	\$1,729	\$1,948	\$2,241	15.0%
MONTCALM	\$1,486	\$1,766	\$2,178	\$2,035	\$2,265	\$2,375	\$2,622	\$2,738	\$3,154	15.2%
MOTT	\$1,957	\$2,175	\$2,051	\$1,742	\$1,862	\$1,861	\$2,276	\$2,458	\$2,790	13.5%
MUSKEGON	\$2,746	\$2,862	\$2,660	\$2,378	\$2,403	\$2,485	\$2,667	\$2,900	\$3,178	9.6%
NORTH CENTRAL	\$1,910	\$2,173	\$1,772	\$1,581	\$1,894	\$1,799	\$2,040	\$2,143	\$2,369	10.5%
NORTHWESTERN	\$2,200	\$2,759	\$2,823	\$2,481	\$2,397	\$2,395	\$2,852	\$2,939	\$3,219	9.5%
OAKLAND	\$1,016	\$1,339	\$1,165	\$1,012	\$1,021	\$994	\$1,100	\$1,195	\$1,377	15.2%
ST. CLAIR	\$1,933	\$2,350	\$1,976	\$1,740	\$1,856	\$1,983	\$2,222	\$2,399	\$2,629	9.6%
SCHOOLCRAFT	\$1,221	\$1,551	\$1,343	\$1,226	\$1,228	\$1,252	\$1,339	\$1,423	\$1,528	7.4%
SOUTHWESTERN	\$3,961	\$4,349	\$3,819	\$3,076	\$2,814	\$3,049	\$3,569	\$3,482	\$3,964	13.8%
WASHTENAW	\$1,190	\$1,639	\$1,385	\$1,217	\$1,290	\$1,386	\$1,517	\$1,561	\$1,654	6.0%
WAYNE COUNTY	\$1,553	\$1,504	\$1,333	\$1,241	\$1,328	\$1,378	\$1,580	\$1,684	\$1,936	15.0%
WEST SHORE	\$2,309	\$2,497	\$2,433	\$2,139	\$2,299	\$2,301	\$2,457	\$2,617	\$3,092	18.2%
STATE AGGREGATE	\$1,762	\$2,126	\$1,867	\$1,656	\$1,683	\$1,719	\$1,911	\$2,074	\$2,294	10.6%
STATE AVERAGE	\$2,151	\$2,511	\$2,251	\$1,976	\$2,018	\$2,078	\$2,341	\$2,537	\$2,846	12.2%

TABLE 3
PROPERTY TAX REVENUE

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$2,417,352	\$2,508,049	\$2,603,627	\$2,743,452	\$2,676,167	\$2,603,114	\$2,584,078	\$2,550,812	\$2,549,593	0.0%
BAY DE NOC	\$2,036,492	\$2,101,477	\$2,130,492	\$2,227,050	\$2,219,760	\$3,518,398	\$3,773,349	\$3,896,246	\$3,883,747	-0.3%
DELTA	\$19,664,823	\$18,409,309	\$23,519,928	\$23,785,690	\$23,112,542	\$22,662,886	\$22,596,120	\$22,797,665	\$22,931,569	0.6%
GLEN OAKS	\$4,598,234	\$4,858,461	\$5,099,328	\$5,248,542	\$5,205,134	\$5,146,330	\$4,982,485	\$5,253,350	\$5,340,764	1.7%
GOGEBIC	\$1,142,337	\$1,214,527	\$1,252,372	\$1,342,431	\$1,333,863	\$1,412,117	\$1,444,145	\$1,452,245	\$1,427,579	-1.7%
GRAND RAPIDS	\$29,235,590	\$30,660,393	\$31,178,162	\$31,213,566	\$29,492,923	\$28,764,782	\$35,438,955	\$35,945,056	\$36,550,118	1.7%
HENRY FORD	\$14,185,475	\$14,463,223	\$14,552,521	\$13,006,665	\$12,090,099	\$10,762,737	\$13,242,640	\$10,201,146	\$14,665,393	43.8%
JACKSON	\$4,782,657	\$5,115,385	\$5,150,851	\$5,219,325	\$4,965,858	\$4,690,925	\$4,641,703	\$4,782,538	\$4,842,394	1.3%
KALAMAZOO VALLEY	\$17,940,039	\$19,175,756	\$19,692,463	\$19,907,824	\$19,214,906	\$18,977,093	\$18,813,435	\$18,646,981	\$18,890,466	1.3%
KELLOGG	\$9,816,168	\$10,251,358	\$10,692,036	\$10,799,997	\$10,363,515	\$9,742,328	\$12,618,764	\$12,479,568	\$9,774,716	-21.7%
KIRTLAND	\$5,867,136	\$6,255,899	\$6,462,313	\$6,649,661	\$6,792,129	\$6,171,807	\$6,184,772	\$7,294,571	\$6,976,448	-4.4%
LAKE MICHIGAN	\$12,357,052	\$13,360,678	\$14,098,914	\$15,068,324	\$14,850,019	\$14,764,293	\$14,639,704	\$14,667,744	\$15,248,326	4.0%
LANSING	\$39,394,072	\$41,722,075	\$42,147,127	\$41,681,996	\$40,359,554	\$38,543,630	\$37,294,876	\$36,718,154	\$37,390,260	1.8%
MACOMB	\$43,554,029	\$45,929,960	\$45,866,150	\$44,369,200	\$39,782,320	\$36,836,232	\$38,447,700	\$37,143,926	\$35,002,928	-5.8%
MID MICHIGAN	\$2,101,514	\$2,208,220	\$2,320,946	\$2,393,167	\$2,329,761	\$2,232,050	\$2,302,045	\$2,290,572	\$2,281,303	-0.4%
MONROE	\$12,864,794	\$13,468,676	\$13,698,172	\$13,234,336	\$12,474,877	\$12,134,618	\$11,672,059	\$12,025,044	\$11,968,333	-0.5%
MONTCALM	\$5,143,813	\$5,420,165	\$5,618,068	\$5,810,374	\$5,578,988	\$5,507,133	\$5,871,532	\$5,747,251	\$5,796,244	0.9%
MOTT	\$23,418,678	\$24,151,850	\$24,314,959	\$31,335,431	\$27,258,403	\$18,867,449	\$25,292,264	\$24,917,441	\$25,042,619	0.5%
MUSKEGON	\$9,277,215	\$9,696,789	\$9,963,061	\$10,188,322	\$9,808,691	\$9,226,663	\$9,097,654	\$8,983,104	\$10,543,259	17.4%
NORTH CENTRAL	\$5,123,017	\$5,718,501	\$5,912,277	\$6,078,645	\$5,757,864	\$5,554,237	\$6,198,638	\$6,186,198	\$5,562,093	-10.1%
NORTHWESTERN	\$8,345,863	\$8,860,932	\$9,215,973	\$9,530,218	\$9,349,702	\$9,129,700	\$9,196,051	\$9,352,705	\$9,530,648	1.9%
OAKLAND	\$96,075,189	\$98,852,768	\$98,787,177	\$94,265,848	\$82,991,098	\$76,179,522	\$75,349,203	\$75,763,312	\$77,283,938	2.0%
ST. CLAIR	\$9,785,321	\$10,395,943	\$10,615,515	\$11,456,975	\$10,571,651	\$10,082,708	\$9,713,185	\$9,588,638	\$9,615,179	0.3%
SCHOOLCRAFT	\$26,799,354	\$28,020,503	\$27,588,752	\$26,422,271	\$23,885,854	\$22,792,020	\$21,734,020	\$22,106,576	\$22,686,332	2.6%
SOUTHWESTERN	\$4,176,196	\$4,441,449	\$4,600,727	\$4,847,142	\$4,790,804	\$4,797,154	\$4,856,023	\$4,954,178	\$5,072,087	2.4%
WASHTENAW	\$47,928,867	\$51,137,437	\$50,783,182	\$49,905,186	\$46,345,019	\$45,921,800	\$48,022,814	\$46,580,704	\$47,751,140	2.5%
WAYNE COUNTY	\$71,346,222	\$74,916,900	\$73,469,100	\$71,221,802	\$63,433,130	\$49,521,957	\$48,672,026	\$70,850,343	\$73,967,397	4.4%
WEST SHORE	\$5,113,275	\$5,576,498	\$5,634,716	\$5,694,178	\$5,878,793	\$6,006,410	\$8,389,316	\$8,793,547	\$8,924,310	1.5%
STATE TOTAL	\$534,490,774	\$558,893,181	\$566,968,909	\$565,647,618	\$522,913,424	\$482,550,093	\$503,069,556	\$521,969,615	\$531,499,183	1.8%

TABLE 4
PROPERTY TAX REVENUE PER FYES

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$1,946	\$1,806	\$1,863	\$1,839	\$1,821	\$1,898	\$2,027	\$2,286	\$2,505	9.6%
BAY DE NOC	\$1,341	\$1,311	\$1,246	\$1,121	\$1,068	\$1,720	\$2,150	\$2,416	\$3,173	31.3%
DELTA	\$2,957	\$2,621	\$3,173	\$2,940	\$2,883	\$2,936	\$3,122	\$3,382	\$3,584	6.0%
GLEN OAKS	\$5,438	\$5,292	\$4,473	\$4,315	\$4,871	\$5,061	\$5,363	\$7,051	\$8,229	16.7%
GOGEBIC	\$1,627	\$1,664	\$1,563	\$1,474	\$1,369	\$1,639	\$1,794	\$1,800	\$1,767	-1.8%
GRAND RAPIDS	\$2,911	\$3,004	\$2,914	\$2,570	\$2,376	\$2,491	\$3,242	\$3,364	\$3,763	11.9%
HENRY FORD	\$1,650	\$1,508	\$1,320	\$1,011	\$907	\$844	\$1,085	\$1,042	\$1,523	46.2%
JACKSON	\$1,228	\$1,202	\$1,086	\$903	\$901	\$955	\$1,121	\$1,264	\$1,346	6.5%
KALAMAZOO VALLEY	\$2,700	\$2,849	\$2,771	\$2,545	\$2,469	\$2,558	\$2,667	\$2,978	\$3,271	9.8%
KELLOGG	\$2,845	\$2,866	\$2,937	\$2,596	\$2,405	\$2,333	\$3,197	\$3,443	\$2,920	-15.2%
KIRTLAND	\$5,313	\$5,379	\$5,453	\$4,600	\$4,898	\$5,019	\$5,378	\$6,531	\$6,860	5.0%
LAKE MICHIGAN	\$5,738	\$6,395	\$6,173	\$5,007	\$4,727	\$5,455	\$5,594	\$6,301	\$7,073	12.3%
LANSING	\$3,305	\$3,491	\$3,232	\$2,909	\$2,755	\$2,913	\$3,076	\$3,228	\$3,626	12.3%
MACOMB	\$3,119	\$3,187	\$2,987	\$2,652	\$2,387	\$2,303	\$2,442	\$2,434	\$2,355	-3.2%
MID MICHIGAN	\$911	\$842	\$778	\$687	\$643	\$700	\$809	\$862	\$888	3.0%
MONROE	\$4,883	\$5,034	\$4,868	\$4,441	\$4,273	\$4,538	\$4,729	\$5,395	\$5,969	10.6%
MONTCALM	\$3,106	\$3,008	\$4,103	\$3,966	\$4,137	\$4,399	\$5,014	\$5,041	\$5,666	12.4%
MOTT	\$3,668	\$3,247	\$3,289	\$3,603	\$3,328	\$2,413	\$3,827	\$4,018	\$4,454	10.9%
MUSKEGON	\$3,072	\$3,316	\$3,111	\$2,844	\$2,739	\$2,777	\$2,840	\$3,010	\$3,764	25.0%
NORTH CENTRAL	\$3,831	\$4,017	\$3,620	\$3,321	\$3,639	\$3,461	\$4,200	\$4,326	\$4,154	-4.0%
NORTHWESTERN	\$2,530	\$2,629	\$2,997	\$2,724	\$2,544	\$2,634	\$2,903	\$3,114	\$3,380	8.5%
OAKLAND	\$6,163	\$6,167	\$5,716	\$4,738	\$4,179	\$3,892	\$4,107	\$4,421	\$5,038	14.0%
ST. CLAIR	\$3,400	\$3,395	\$3,117	\$2,962	\$2,871	\$3,060	\$3,190	\$3,354	\$3,580	6.7%
SCHOOLCRAFT	\$3,461	\$3,462	\$3,148	\$2,754	\$2,467	\$2,511	\$2,442	\$2,598	\$2,769	6.6%
SOUTHWESTERN	\$2,973	\$2,870	\$2,800	\$2,375	\$2,096	\$2,381	\$2,736	\$2,694	\$3,057	13.5%
WASHTENAW	\$5,951	\$6,495	\$5,791	\$4,998	\$4,872	\$5,380	\$5,892	\$5,764	\$6,038	4.8%
WAYNE COUNTY	\$7,659	\$6,895	\$5,895	\$5,332	\$5,032	\$4,484	\$4,818	\$7,366	\$8,559	16.2%
WEST SHORE	\$5,896	\$6,455	\$6,377	\$5,539	\$5,765	\$6,145	\$8,878	\$9,792	\$11,427	16.7%
STATE AGGREGATE	\$3,839	\$3,822	\$3,606	\$3,191	\$2,965	\$2,928	\$3,264	\$3,629	\$3,970	9.4%
STATE AVERAGE	\$3,558	\$3,586	\$3,457	\$3,099	\$3,015	\$3,104	\$3,523	\$3,903	\$4,312	10.5%

TABLE 5
TUITION AND FEE REVENUE

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$4,964,824	\$5,790,507	\$5,902,256	\$6,615,854	\$6,729,200	\$6,874,508	\$7,188,796	\$5,964,901	\$5,490,157	-8.0%
BAY DE NOC	\$5,198,044	\$5,971,381	\$6,554,622	\$8,192,241	\$8,901,036	\$9,032,911	\$9,091,547	\$9,335,022	\$8,098,608	-13.2%
DELTA	\$25,948,195	\$28,106,760	\$29,471,109	\$31,956,581	\$32,285,052	\$32,580,979	\$31,481,520	\$26,948,961	\$30,165,863	11.9%
GLEN OAKS	\$2,486,926	\$2,949,355	\$3,404,521	\$4,316,958	\$4,073,224	\$3,907,164	\$3,893,029	\$3,471,490	\$2,953,519	-14.9%
GOGEBIC	\$2,507,103	\$2,715,280	\$3,060,500	\$3,678,561	\$4,166,119	\$4,069,626	\$4,138,980	\$4,301,453	\$4,384,485	1.9%
GRAND RAPIDS	\$36,608,481	\$40,389,594	\$43,739,122	\$52,179,526	\$57,470,464	\$58,024,997	\$57,074,702	\$56,360,258	\$53,669,342	-4.8%
HENRY FORD	\$33,620,310	\$38,570,016	\$45,420,639	\$56,040,314	\$58,781,735	\$57,509,379	\$57,978,201	\$48,327,697	\$50,146,275	3.8%
JACKSON	\$17,015,674	\$19,537,427	\$21,982,018	\$27,913,565	\$29,122,150	\$26,789,635	\$24,788,804	\$22,876,737	\$22,929,476	0.2%
KALAMAZOO VALLEY	\$14,995,938	\$16,059,380	\$16,774,609	\$20,057,835	\$21,086,458	\$22,272,249	\$22,487,403	\$21,665,994	\$21,911,299	1.1%
KELLOGG	\$10,954,868	\$12,207,350	\$12,314,489	\$14,962,141	\$15,374,953	\$15,786,026	\$16,814,149	\$16,063,578	\$16,664,188	3.7%
KIRTLAND	\$5,007,115	\$5,166,814	\$5,357,717	\$6,494,680	\$6,370,902	\$5,576,034	\$6,098,080	\$6,496,737	\$5,957,327	-8.3%
LAKE MICHIGAN	\$8,499,234	\$7,778,654	\$8,944,402	\$10,491,005	\$11,866,692	\$11,431,782	\$12,126,787	\$11,641,434	\$11,184,873	-3.9%
LANSING	\$40,160,599	\$45,172,683	\$47,915,880	\$51,316,887	\$55,907,849	\$55,311,454	\$53,525,416	\$52,175,883	\$49,092,761	-5.9%
MACOMB	\$37,960,847	\$39,508,124	\$44,006,896	\$49,368,705	\$54,165,503	\$53,978,876	\$55,242,309	\$56,183,755	\$58,593,206	4.3%
MID MICHIGAN	\$9,395,640	\$11,348,587	\$13,987,173	\$17,447,820	\$19,096,272	\$18,542,971	\$17,808,458	\$17,493,792	\$17,972,454	2.7%
MONROE	\$6,216,159	\$6,932,511	\$7,569,270	\$9,311,288	\$9,457,675	\$9,555,373	\$10,803,964	\$10,811,428	\$9,609,267	-11.1%
MONTCALM	\$5,422,411	\$5,561,266	\$4,862,849	\$5,484,833	\$5,371,865	\$5,058,845	\$5,298,634	\$5,351,883	\$5,025,008	-6.1%
MOTT	\$25,321,353	\$27,650,338	\$30,423,884	\$36,257,663	\$39,844,283	\$41,405,175	\$37,686,324	\$38,243,058	\$36,982,581	-3.3%
MUSKEGON	\$9,857,152	\$10,755,150	\$11,605,305	\$13,498,923	\$14,531,423	\$14,246,568	\$14,583,820	\$14,892,077	\$15,410,659	3.5%
NORTH CENTRAL	\$4,442,255	\$4,767,989	\$5,378,542	\$6,492,503	\$7,286,199	\$6,683,113	\$6,473,079	\$6,321,735	\$7,086,296	12.1%
NORTHWESTERN	\$14,474,378	\$15,175,794	\$16,864,981	\$19,199,480	\$21,147,636	\$22,296,180	\$21,680,449	\$18,189,591	\$23,526,466	29.3%
OAKLAND	\$37,483,181	\$39,298,139	\$42,988,811	\$48,463,303	\$55,399,573	\$53,198,709	\$54,148,526	\$52,819,596	\$49,753,491	-5.8%
ST. CLAIR	\$9,512,725	\$11,182,626	\$12,939,276	\$14,818,275	\$14,185,249	\$12,970,325	\$13,682,279	\$12,045,098	\$11,850,273	-1.6%
SCHOOLCRAFT	\$25,473,354	\$27,700,444	\$30,649,430	\$35,348,937	\$37,688,104	\$36,443,389	\$38,150,124	\$37,161,284	\$40,632,676	9.3%
SOUTHWESTERN	\$5,279,889	\$6,369,708	\$9,847,968	\$9,847,968	\$11,836,640	\$11,705,043	\$10,698,015	\$11,753,325	\$10,798,286	-8.1%
WASHTENAW	\$22,889,002	\$23,229,059	\$27,186,456	\$32,003,958	\$33,602,081	\$32,339,842	\$31,770,513	\$32,086,743	\$32,169,777	0.3%
WAYNE COUNTY	\$22,854,318	\$29,950,664	\$35,039,631	\$40,464,885	\$45,680,353	\$40,238,427	\$40,994,788	\$40,386,472	\$38,410,449	-4.9%
WEST SHORE	\$2,496,787	\$2,518,616	\$2,656,019	\$3,109,533	\$3,237,639	\$3,294,762	\$3,398,235	\$3,336,161	\$3,098,575	-7.1%
STATE TOTAL	\$447,046,762	\$492,364,216	\$546,848,375	\$635,334,222	\$684,666,329	\$671,124,342	\$669,106,931	\$642,706,143	\$643,567,637	0.1%

TABLE 6
TUITION AND FEE REVENUE PER FYES

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$3,996	\$4,169	\$4,223	\$4,207	\$4,579	\$5,012	\$5,638	\$5,345	\$5,393	0.9%
BAY DE NOC	\$3,423	\$3,724	\$3,833	\$4,123	\$4,283	\$4,415	\$5,180	\$5,787	\$6,617	14.3%
DELTA	\$3,901	\$4,001	\$3,976	\$3,930	\$4,027	\$4,221	\$4,350	\$3,998	\$4,715	17.9%
GLEN OAKS	\$2,941	\$3,213	\$2,987	\$3,549	\$3,812	\$3,843	\$4,191	\$4,660	\$4,551	-2.3%
GOGEBIC	\$3,571	\$3,720	\$3,818	\$4,038	\$4,277	\$4,724	\$5,142	\$5,330	\$5,426	1.8%
GRAND RAPIDS	\$3,646	\$3,958	\$4,088	\$4,296	\$4,630	\$5,024	\$5,221	\$5,275	\$5,526	4.8%
HENRY FORD	\$3,910	\$4,021	\$4,119	\$4,358	\$4,410	\$4,508	\$4,751	\$4,936	\$5,208	5.5%
JACKSON	\$4,370	\$4,591	\$4,633	\$4,832	\$5,286	\$5,454	\$5,988	\$6,047	\$6,375	5.4%
KALAMAZOO VALLEY	\$2,257	\$2,386	\$2,360	\$2,564	\$2,710	\$3,003	\$3,187	\$3,460	\$3,794	9.7%
KELLOGG	\$3,174	\$3,412	\$3,383	\$3,408	\$3,571	\$3,781	\$4,260	\$4,431	\$4,979	12.4%
KIRTLAND	\$4,534	\$4,442	\$4,521	\$4,492	\$4,595	\$4,534	\$5,303	\$5,816	\$5,858	0.7%
LAKE MICHIGAN	\$3,947	\$3,723	\$3,916	\$3,486	\$3,777	\$4,224	\$4,634	\$5,001	\$5,188	3.7%
LANSING	\$3,369	\$3,779	\$3,675	\$3,579	\$3,817	\$4,180	\$4,415	\$4,587	\$4,760	3.8%
MACOMB	\$2,719	\$2,742	\$2,866	\$2,951	\$3,251	\$3,375	\$3,509	\$3,682	\$3,943	7.1%
MID MICHIGAN	\$4,072	\$4,326	\$4,688	\$5,008	\$5,271	\$5,812	\$6,260	\$6,584	\$6,993	6.2%
MONROE	\$2,360	\$2,591	\$2,690	\$3,020	\$3,239	\$3,574	\$4,378	\$4,850	\$4,793	-1.2%
MONTCALM	\$3,274	\$3,087	\$3,552	\$3,744	\$3,983	\$4,041	\$4,525	\$4,695	\$4,912	4.6%
MOTT	\$3,966	\$3,718	\$4,115	\$4,170	\$4,864	\$5,296	\$5,702	\$6,166	\$6,578	6.7%
MUSKEGON	\$3,264	\$3,678	\$3,624	\$3,768	\$4,058	\$4,288	\$4,553	\$4,991	\$5,502	10.2%
NORTH CENTRAL	\$3,322	\$3,350	\$3,293	\$3,547	\$4,603	\$4,164	\$4,386	\$4,421	\$5,292	19.7%
NORTHWESTERN	\$4,389	\$4,502	\$5,484	\$5,487	\$5,755	\$6,434	\$6,844	\$6,057	\$8,343	37.7%
OAKLAND	\$2,404	\$2,452	\$2,488	\$2,436	\$2,790	\$2,718	\$2,952	\$3,082	\$3,243	5.2%
ST. CLAIR	\$3,306	\$3,652	\$3,799	\$3,831	\$3,852	\$3,936	\$4,493	\$4,213	\$4,412	4.7%
SCHOOLCRAFT	\$3,290	\$3,422	\$3,497	\$3,684	\$3,892	\$4,016	\$4,286	\$4,367	\$4,960	13.6%
SOUTHWESTERN	\$3,758	\$4,116	\$4,398	\$4,826	\$5,178	\$5,810	\$6,027	\$6,391	\$6,509	1.8%
WASHTENAW	\$2,842	\$2,950	\$3,100	\$3,188	\$3,533	\$3,789	\$3,898	\$3,971	\$4,068	2.4%
WAYNE COUNTY	\$2,453	\$2,757	\$2,811	\$3,029	\$3,624	\$3,643	\$4,058	\$4,199	\$4,445	5.9%
WEST SHORE	\$2,879	\$2,915	\$3,006	\$3,025	\$3,175	\$3,371	\$3,596	\$3,715	\$3,967	6.8%
STATE AGGREGATE	\$3,211	\$3,367	\$3,461	\$3,574	\$3,882	\$4,072	\$4,342	\$4,469	\$4,807	7.6%
STATE AVERAGE	\$3,405	\$3,550	\$3,677	\$3,806	\$4,102	\$4,328	\$4,705	\$4,859	\$5,227	7.6%

TABLE 7
TOTAL REVENUE PER FYES

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$9,893	\$10,345	\$10,149	\$9,743	\$10,163	\$10,772	\$11,728	\$12,334	\$13,410	8.7%
BAY DE NOC	\$8,103	\$9,193	\$8,714	\$8,298	\$8,323	\$9,262	\$10,456	\$11,589	\$16,718	44.3%
DELTA	\$9,146	\$9,342	\$9,423	\$8,884	\$8,854	\$9,122	\$9,587	\$9,525	\$10,754	12.9%
GLEN OAKS	\$10,988	\$11,431	\$9,647	\$9,920	\$11,102	\$11,220	\$12,207	\$15,080	\$16,798	11.4%
GOGEBIC	\$11,424	\$11,635	\$11,122	\$10,597	\$10,710	\$11,421	\$12,297	\$12,557	\$12,898	2.7%
GRAND RAPIDS	\$8,498	\$9,393	\$9,126	\$8,643	\$8,803	\$9,366	\$10,436	\$10,428	\$11,334	8.7%
HENRY FORD	\$7,836	\$8,159	\$7,575	\$7,178	\$7,030	\$7,156	\$7,721	\$8,316	\$9,094	9.4%
JACKSON	\$8,695	\$9,302	\$8,785	\$8,217	\$8,835	\$9,327	\$10,230	\$10,423	\$12,161	16.7%
KALAMAZOO VALLEY	\$6,812	\$7,536	\$7,093	\$6,850	\$6,915	\$7,291	\$7,632	\$8,453	\$9,525	12.7%
KELLOGG	\$8,721	\$9,474	\$9,317	\$8,525	\$8,500	\$8,641	\$10,093	\$10,762	\$11,291	4.9%
KIRTLAND	\$13,019	\$13,482	\$13,499	\$11,977	\$12,148	\$12,607	\$13,480	\$15,307	\$16,117	5.3%
LAKE MICHIGAN	\$12,232	\$13,350	\$12,889	\$10,806	\$10,773	\$12,040	\$12,740	\$13,587	\$16,346	20.3%
LANSING	\$9,111	\$10,324	\$9,535	\$8,854	\$8,914	\$9,558	\$10,057	\$10,625	\$11,681	9.9%
MACOMB	\$8,219	\$8,708	\$8,284	\$7,833	\$7,701	\$8,156	\$8,224	\$8,482	\$9,196	8.4%
MID MICHIGAN	\$6,805	\$7,144	\$7,128	\$7,021	\$7,280	\$7,979	\$8,713	\$9,197	\$12,761	38.8%
MONROE	\$8,788	\$9,525	\$9,159	\$8,929	\$9,056	\$9,739	\$10,919	\$12,297	\$13,103	6.6%
MONTCALM	\$8,152	\$8,066	\$10,300	\$10,196	\$10,608	\$11,160	\$12,319	\$12,685	\$17,437	37.5%
MOTT	\$10,187	\$9,661	\$9,947	\$9,866	\$10,554	\$9,968	\$12,083	\$13,012	\$16,471	26.6%
MUSKEGON	\$9,421	\$10,115	\$9,507	\$9,092	\$9,277	\$9,648	\$10,219	\$11,011	\$13,631	23.8%
NORTH CENTRAL	\$9,385	\$9,828	\$8,896	\$8,725	\$10,310	\$9,579	\$10,898	\$11,018	\$12,250	11.2%
NORTHWESTERN	\$9,613	\$10,318	\$11,825	\$11,149	\$10,980	\$12,169	\$13,026	\$12,217	\$15,704	28.5%
OAKLAND	\$10,123	\$10,509	\$9,831	\$8,620	\$8,064	\$8,077	\$8,223	\$8,711	\$9,670	11.0%
ST. CLAIR	\$9,165	\$9,885	\$9,272	\$8,826	\$8,845	\$9,250	\$10,116	\$10,257	\$10,906	6.3%
SCHOOLCRAFT	\$8,593	\$9,007	\$8,464	\$7,933	\$7,835	\$8,093	\$8,352	\$8,452	\$9,771	15.6%
SOUTHWESTERN	\$11,666	\$11,829	\$11,371	\$10,568	\$10,642	\$11,443	\$12,599	\$12,773	\$13,868	8.6%
WASHTENAW	\$10,823	\$12,008	\$10,981	\$10,034	\$10,225	\$11,302	\$11,859	\$11,912	\$12,524	5.1%
WAYNE COUNTY	\$12,025	\$11,514	\$10,347	\$9,807	\$10,266	\$9,873	\$10,711	\$13,454	\$15,231	13.2%
WEST SHORE	\$11,607	\$12,367	\$12,294	\$11,081	\$11,770	\$12,020	\$15,038	\$16,155	\$20,974	29.8%
STATE AGGREGATE	\$9,303	\$9,804	\$9,346	\$8,751	\$8,945	\$9,107	\$9,746	\$10,344	\$11,676	12.9%
STATE AVERAGE	\$9,609	\$10,123	\$9,803	\$9,220	\$9,486	\$9,866	\$10,784	\$11,451	\$13,272	15.9%

TABLE 8
TAXABLE VALUE

	2006-2007 (000's)	2007-2008 (000's)	2008-2009 (000's)	2009-2010 (000's)	2010-2011 (000's)	2011-2012 (000's)	2012-2013 (000's)	2013-2014 (000's)	2014-2015 (000's)	2015-2016 (000's)	1 YEAR CHANGE
ALPENA	\$998,154	\$1,035,986	\$1,066,675	\$1,095,700	\$1,071,341	\$1,051,725	\$1,029,996	\$1,019,045	\$1,014,846	\$1,037,803	2.3%
BAY DE NOC	\$1,001,979	\$1,052,398	\$1,077,840	\$1,121,514	\$1,119,775	\$1,105,620	\$1,148,458	\$1,194,372	\$1,192,275	\$1,206,534	1.2%
DELTA	\$11,458,254	\$11,803,652	\$11,518,490	\$11,671,336	\$11,436,402	\$11,315,673	\$11,081,625	\$11,345,425	\$11,284,554	\$11,302,781	0.2%
GLEN OAKS	\$1,651,488	\$1,727,076	\$1,799,097	\$1,873,226	\$1,849,810	\$1,867,610	\$1,867,610	\$1,836,295	\$1,925,471	\$1,988,409	3.3%
GOGEBIC	\$407,216	\$431,404	\$455,310	\$482,418	\$485,948	\$496,353	\$507,110	\$506,685	\$498,569	\$502,635	0.8%
GRAND RAPIDS	\$20,793,745	\$21,880,768	\$22,373,614	\$22,496,779	\$21,646,153	\$21,136,226	\$20,647,780	\$20,633,605	\$20,835,841	\$21,498,824	3.2%
HENRY FORD	\$4,523,966	\$4,649,373	\$4,575,536	\$4,315,577	\$3,941,200	\$3,543,882	\$3,331,363	\$3,327,062	\$3,348,433	\$3,399,884	1.5%
JACKSON	\$4,220,571	\$4,335,490	\$4,414,730	\$4,432,865	\$4,256,992	\$4,162,798	\$4,061,450	\$4,072,552	\$4,136,654	\$4,293,158	3.8%
KALAMAZOO VALLEY	\$7,602,833	\$8,016,316	\$8,329,509	\$8,427,557	\$8,133,850	\$8,032,830	\$7,909,792	\$7,870,636	\$7,956,383	\$8,159,507	2.6%
KELLOGG	\$3,383,902	\$3,503,176	\$3,684,751	\$3,809,041	\$3,602,172	\$3,518,369	\$3,424,536	\$3,388,671	\$3,386,898	\$3,469,824	2.4%
KIRTLAND	\$2,811,595	\$2,962,472	\$3,064,348	\$3,155,852	\$3,058,785	\$2,952,161	\$2,909,583	\$2,951,085	\$2,949,008	\$2,957,353	0.3%
LAKE MICHIGAN	\$6,649,453	\$7,146,649	\$7,591,755	\$7,961,666	\$7,914,128	\$8,508,807	\$8,269,415	\$8,430,349	\$8,650,013	\$8,916,810	3.1%
LANSING	\$10,637,548	\$11,173,428	\$11,395,712	\$11,395,712	\$10,863,292	\$10,477,692	\$10,068,843	\$9,981,852	\$10,131,873	\$10,451,534	3.2%
MACOMB	\$30,373,918	\$31,862,670	\$31,937,933	\$31,059,989	\$27,895,119	\$25,938,526	\$24,368,652	\$24,236,037	\$24,623,156	\$25,538,715	3.7%
MID MICHIGAN	\$1,770,677	\$1,819,047	\$1,876,546	\$1,941,146	\$1,896,656	\$1,879,751	\$1,881,456	\$1,881,520	\$1,869,486	\$1,881,520	0.6%
MONROE	\$5,887,176	\$6,218,441	\$6,283,960	\$6,155,641	\$5,785,534	\$5,695,082	\$5,604,487	\$5,576,460	\$5,540,650	\$5,666,210	2.3%
MONTCALM	\$1,999,775	\$2,116,937	\$2,175,704	\$2,251,490	\$2,168,162	\$2,141,294	\$2,174,649	\$2,174,813	\$2,178,537	\$2,215,494	1.7%
MOTT	\$11,882,681	\$12,436,134	\$12,406,477	\$11,956,142	\$10,673,908	\$9,955,913	\$9,284,497	\$9,050,284	\$9,031,174	\$9,215,518	2.0%
MUSKEGON	\$4,237,701	\$4,496,107	\$4,646,806	\$4,714,943	\$4,564,761	\$4,442,005	\$4,340,016	\$4,264,481	\$4,291,851	\$4,351,224	1.4%
NORTH CENTRAL	\$2,559,443	\$2,711,947	\$2,803,832	\$2,894,005	\$2,743,655	\$2,651,643	\$2,622,341	\$2,622,798	\$2,654,782	\$2,694,572	1.5%
NORTHWESTERN	\$3,881,076	\$4,167,149	\$4,324,889	\$4,465,548	\$4,379,649	\$4,285,385	\$4,285,339	\$4,396,631	\$4,473,291	\$4,620,529	3.3%
OAKLAND	\$61,706,284	\$63,203,194	\$64,265,442	\$64,265,442	\$62,006,708	\$54,696,774	\$50,393,292	\$48,817,012	\$48,802,670	\$51,443,803	5.4%
ST. CLAIR	\$5,782,079	\$6,094,393	\$6,216,225	\$6,188,767	\$5,550,183	\$5,289,473	\$5,100,998	\$5,059,213	\$5,063,124	\$5,266,356	4.0%
SCHOOLCRAFT	\$14,964,557	\$15,657,606	\$15,488,016	\$14,957,873	\$13,542,284	\$12,890,975	\$12,508,751	\$12,503,222	\$12,739,406	\$13,402,674	5.2%
SOUTHWESTERN	\$1,693,519	\$1,816,605	\$1,904,657	\$1,996,946	\$1,968,303	\$1,969,599	\$1,996,060	\$2,032,032	\$2,078,679	\$2,169,816	4.4%
WASHTENAW	\$14,315,853	\$15,181,435	\$15,322,679	\$14,992,190	\$14,200,356	\$13,784,147	\$13,672,728	\$13,901,220	\$14,180,216	\$14,601,860	3.0%
WAYNE COUNTY	\$31,927,579	\$33,551,432	\$33,422,766	\$32,228,659	\$29,533,675	\$27,798,788	\$25,584,664	\$24,818,622	\$23,816,905	\$23,420,811	-1.7%
WEST SHORE	\$2,332,686	\$2,508,120	\$2,611,786	\$2,711,269	\$2,687,649	\$2,681,685	\$2,692,907	\$2,824,091	\$2,864,588	\$2,887,015	0.8%
STATE TOTAL	\$271,455,708	\$283,559,405	\$287,035,085	\$285,019,294	\$268,976,448	\$254,270,786	\$242,768,399	\$240,716,071	\$241,519,333	\$248,561,173	2.9%

TABLE 9
REVENUE SOURCES BY PERCENTAGE

REVENUE SOURCE	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
STATE AID	22.3%	18.9%	21.7%	20.0%	18.9%	19.1%	18.9%	19.6%	20.0%	19.6%
PROPERTY TAX	40.7%	41.3%	39.0%	38.6%	36.5%	33.7%	32.1%	33.5%	35.1%	34.0%
TUITION & FEES	32.7%	34.5%	34.3%	37.0%	40.8%	44.1%	44.7%	44.5%	43.2%	41.2%
ALL OTHER	4.3%	5.3%	5.0%	4.4%	3.8%	3.1%	4.3%	2.4%	1.7%	5.2%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

TABLE 10
EXPENDITURES PER FYES

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	\$9,847	\$9,503	\$10,010	\$9,557	\$9,963	\$10,634	\$11,428	\$13,378	\$14,505	8.4%
BAY DE NOC	\$8,034	\$8,499	\$8,722	\$7,678	\$8,229	\$8,514	\$9,558	\$10,309	\$14,366	39.4%
DELTA	\$8,919	\$8,760	\$8,540	\$7,981	\$8,040	\$8,393	\$8,997	\$9,730	\$10,349	6.4%
GLEN OAKS	\$10,928	\$10,456	\$8,897	\$8,430	\$9,883	\$10,101	\$11,745	\$13,846	\$14,826	7.1%
GOGEBIC	\$10,163	\$10,120	\$9,981	\$9,189	\$9,480	\$10,956	\$12,160	\$12,612	\$13,115	4.0%
GRAND RAPIDS	\$8,275	\$8,689	\$8,899	\$8,517	\$8,662	\$9,317	\$9,715	\$10,059	\$11,307	12.4%
HENRY FORD	\$7,223	\$7,225	\$6,818	\$6,512	\$6,911	\$7,368	\$7,935	\$7,762	\$8,428	8.6%
JACKSON	\$7,756	\$7,997	\$7,765	\$6,635	\$7,567	\$8,727	\$9,441	\$9,692	\$10,629	9.7%
KALAMAZOO VALLEY	\$6,106	\$6,724	\$6,820	\$6,858	\$7,246	\$7,024	\$7,412	\$8,427	\$9,309	10.5%
KELLOGG	\$8,306	\$8,195	\$8,220	\$7,769	\$7,815	\$8,342	\$9,265	\$10,315	\$11,327	9.8%
KIRTLAND	\$12,127	\$11,915	\$12,688	\$11,241	\$11,696	\$11,836	\$12,298	\$12,816	\$14,550	13.5%
LAKE MICHIGAN	\$9,491	\$10,935	\$10,903	\$8,371	\$8,416	\$10,177	\$9,918	\$11,347	\$12,044	6.1%
LANSING	\$7,732	\$8,093	\$8,355	\$7,496	\$7,227	\$8,031	\$8,300	\$8,851	\$10,057	13.6%
MACOMB	\$6,825	\$6,844	\$6,934	\$6,390	\$6,535	\$6,813	\$7,053	\$7,396	\$8,039	8.7%
MID MICHIGAN	\$5,905	\$5,813	\$5,803	\$5,444	\$5,838	\$6,707	\$7,348	\$7,976	\$8,644	8.4%
MONROE	\$8,254	\$8,813	\$8,900	\$8,393	\$9,022	\$9,604	\$10,544	\$11,968	\$12,844	7.3%
MONTCALM	\$7,486	\$7,830	\$10,091	\$9,465	\$10,236	\$10,911	\$10,839	\$12,431	\$13,862	11.5%
MOTT	\$9,351	\$8,331	\$8,933	\$8,243	\$9,065	\$9,700	\$11,137	\$12,029	\$12,917	7.4%
MUSKEGON	\$8,768	\$9,760	\$8,682	\$8,454	\$8,344	\$9,360	\$9,751	\$10,349	\$11,594	12.0%
NORTH CENTRAL	\$8,649	\$8,599	\$7,980	\$7,599	\$9,242	\$9,005	\$9,292	\$10,169	\$11,701	15.1%
NORTHWESTERN	\$9,236	\$9,678	\$11,086	\$9,854	\$10,167	\$11,043	\$12,246	\$13,814	\$15,328	11.0%
OAKLAND	\$7,906	\$8,043	\$7,907	\$7,008	\$6,898	\$7,005	\$7,637	\$8,729	\$9,275	6.3%
ST. CLAIR	\$8,343	\$8,424	\$7,755	\$7,038	\$7,413	\$8,426	\$8,999	\$9,346	\$9,739	4.2%
SCHOOLCRAFT	\$7,204	\$7,410	\$7,165	\$6,785	\$6,988	\$7,633	\$8,257	\$8,927	\$9,694	8.6%
SOUTHWESTERN	\$9,409	\$9,348	\$9,944	\$9,052	\$8,883	\$10,374	\$11,123	\$10,640	\$12,113	13.8%
WASHTENAW	\$9,609	\$10,250	\$9,509	\$8,769	\$9,310	\$10,192	\$10,773	\$11,057	\$11,453	3.6%
WAYNE COUNTY	\$9,184	\$8,711	\$8,362	\$7,113	\$7,403	\$8,422	\$9,896	\$10,766	\$12,036	11.8%
WEST SHORE	\$11,496	\$12,353	\$12,018	\$10,924	\$10,895	\$11,593	\$12,388	\$13,307	\$15,396	15.7%
STATE AGGREGATE	\$8,125	\$8,257	\$8,198	\$8,096	\$8,478	\$8,324	\$8,936	\$9,612	\$10,488	9.1%

TABLE 11
FISCAL YEAR EQUATED STUDENTS (FYES)

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	1,242	1,389	1,398	1,492	1,470	1,372	1,275	1,116	1,018	-8.8%
BAY DE NOC	1,519	1,603	1,710	1,987	2,078	2,046	1,755	1,613	1,224	-24.1%
DELTA	6,651	7,024	7,413	8,091	8,018	7,719	7,237	6,741	6,398	-5.1%
GLEN OAKS	846	918	1,140	1,216	1,069	1,017	929	745	649	-12.9%
GOGEBIC	702	730	802	911	974	861	805	807	808	0.1%
GRAND RAPIDS	10,042	10,205	10,700	12,146	12,413	11,549	10,931	10,684	9,713	-9.1%
HENRY FORD	8,598	9,593	11,027	12,859	13,331	12,758	12,203	9,790	9,629	-1.6%
JACKSON	3,894	4,255	4,745	5,777	5,510	4,912	4,140	3,783	3,597	-4.9%
KALAMAZOO VALLEY	6,644	6,730	7,107	7,823	7,782	7,418	7,055	6,261	5,776	-7.7%
KELLOGG	3,451	3,578	3,640	4,160	4,305	4,175	3,947	3,625	3,347	-7.7%
KIRTLAND	1,104	1,163	1,185	1,446	1,387	1,230	1,150	1,117	1,017	-9.0%
LAKE MICHIGAN	2,154	2,089	2,284	3,009	3,142	2,707	2,617	2,328	2,156	-7.4%
LANSING	11,919	11,953	13,039	14,328	14,649	13,232	12,124	11,374	10,313	-9.3%
MACOMB	13,963	14,410	15,355	16,730	16,663	15,993	15,745	15,258	14,861	-2.6%
MID MICHIGAN	2,307	2,623	2,984	3,484	3,623	3,191	2,845	2,657	2,570	-3.3%
MONROE	2,634	2,675	2,814	2,980	2,920	2,674	2,468	2,229	2,005	-10.0%
MONTCALM	1,656	1,802	1,369	1,465	1,349	1,252	1,171	1,140	1,023	-10.3%
MOTT	6,385	7,437	7,393	8,696	8,191	7,818	6,609	6,202	5,622	-9.4%
MUSKEGON	3,020	2,924	3,202	3,582	3,581	3,323	3,203	2,984	2,801	-6.1%
NORTH CENTRAL	1,337	1,423	1,633	1,830	1,583	1,605	1,476	1,430	1,339	-6.4%
NORTHWESTERN	3,298	3,371	3,075	3,499	3,675	3,466	3,168	3,003	2,820	-6.1%
OAKLAND	15,590	16,029	17,281	19,895	19,858	19,571	18,345	17,136	15,341	-10.5%
ST. CLAIR	2,878	3,062	3,406	3,868	3,683	3,295	3,045	2,859	2,686	-6.1%
SCHOOLCRAFT	7,744	8,095	8,763	9,595	9,683	9,075	8,901	8,510	8,192	-3.7%
SOUTHWESTERN	1,405	1,548	1,643	2,041	2,286	2,015	1,775	1,839	1,659	-9.8%
WASHTENAW	8,054	7,874	8,769	9,984	9,522	8,536	8,151	8,081	7,908	-2.1%
WAYNE COUNTY	9,316	10,865	12,463	13,358	12,605	11,044	10,103	9,619	8,642	-10.2%
WEST SHORE	867	864	884	1,028	1,020	977	945	898	781	-13.0%
STATE TOTAL	139,219	146,234	157,225	177,277	176,370	164,828	154,118	143,829	133,895	-6.9%

TABLE 12
CONTACT HOUR EQUATED STUDENTS (CHES)

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	1,518	1,630	1,638	1,749	1,723	1,606	1,505	1,325	1,209	-8.8%
BAY DE NOC	1,727	1,832	1,945	2,268	2,261	2,074	1,945	1,723	1,538	-10.7%
DELTA	8,157	8,624	8,939	9,615	9,633	9,390	8,619	7,399	7,063	-4.5%
GLEN OAKS	1,024	1,103	1,363	1,438	1,270	1,200	1,086	884	770	-12.9%
GOGEBIC	849	876	966	1,100	1,175	1,050	1,005	1,007	1,000	-0.7%
GRAND RAPIDS	11,517	11,693	12,218	14,134	14,242	13,337	12,446	12,172	11,111	-8.7%
HENRY FORD	9,437	10,493	12,069	13,921	14,352	13,774	13,119	10,593	10,493	-0.9%
JACKSON	4,793	5,213	5,745	6,775	6,105	5,320	4,673	4,245	4,074	-4.0%
KALAMAZOO VALLEY	7,962	8,144	8,484	9,477	9,347	8,830	8,474	7,320	6,870	-6.1%
KELLOGG	4,643	4,310	4,257	5,071	5,261	4,877	4,815	4,440	3,904	-12.1%
KIRTLAND	1,356	1,403	1,458	1,787	1,737	1,541	1,439	1,381	1,246	-9.8%
LAKE MICHIGAN	2,670	2,556	2,832	3,885	4,129	3,703	3,438	2,954	2,722	-7.9%
LANSING	13,923	13,874	15,179	16,558	16,840	15,235	14,215	13,385	12,275	-8.3%
MACOMB	17,426	18,060	19,191	20,996	21,073	20,105	19,536	19,030	18,530	-2.6%
MID MICHIGAN	2,751	3,273	3,752	4,278	4,368	3,866	3,300	3,056	2,975	-2.7%
MONROE	3,156	3,297	3,499	3,599	3,490	3,183	2,961	2,637	2,382	-9.7%
MONTCALM	2,039	2,122	1,593	1,696	1,571	1,460	1,355	1,314	1,144	-12.9%
MOTT	7,886	9,317	9,137	10,972	10,467	9,954	8,830	8,074	7,644	-5.3%
MUSKEGON	3,776	3,650	3,993	4,393	4,380	4,006	3,857	3,623	3,390	-6.4%
NORTH CENTRAL	1,777	1,888	2,076	2,262	1,891	1,998	1,838	1,791	1,670	-6.8%
NORTHWESTERN	3,733	3,818	3,603	4,409	4,633	4,417	4,073	3,880	3,693	-4.8%
OAKLAND	18,358	17,890	20,378	23,202	23,534	22,752	21,418	19,300	16,952	-12.2%
ST. CLAIR	3,431	3,501	3,810	4,405	4,127	3,719	3,442	3,239	3,042	-6.1%
SCHOOLCRAFT	9,184	9,561	10,208	11,058	11,203	10,558	10,432	10,035	9,782	-2.5%
SOUTHWESTERN	1,765	1,948	2,065	2,534	2,834	2,515	2,217	2,294	2,076	-9.5%
WASHTENAW	9,989	9,834	10,939	12,349	11,842	10,692	10,222	9,943	9,787	-1.6%
WAYNE COUNTY	11,158	13,472	15,041	15,945	15,127	13,438	11,851	11,059	9,995	-9.6%
WEST SHORE	1,070	1,066	1,033	1,197	1,184	1,140	1,097	1,058	918	-13.2%
STATE AGGREGATE	167,075	174,447	187,409	211,069	209,799	195,738	183,208	169,161	158,255	-6.4%

TABLE 13
UNDUPLICATED STUDENT HEADCOUNT

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	1 YEAR CHANGE
ALPENA	2,576	2,713	2,620	2,792	2,678	2,678	2,541	2,206	2,017	-8.6%
BAY DE NOC	5,150	5,014	4,924	5,341	5,104	5,125	5,074	4,561	3,663	-19.7%
DELTA	14,917	15,325	16,397	17,125	18,613	18,469	17,192	15,055	14,543	-3.4%
GLEN OAKS	2,563	2,630	3,050	2,792	2,171	2,012	1,860	1,486	1,428	-3.9%
GOGEBIC	1,419	1,503	1,497	1,697	1,690	1,568	1,333	1,484	1,454	-2.0%
GRAND RAPIDS	21,651	21,808	22,587	24,614	25,605	25,162	24,389	24,654	22,829	-7.4%
HENRY FORD	21,706	21,821	24,664	27,184	28,634	28,505	27,623	21,039	20,286	-3.6%
JACKSON	9,448	9,626	10,315	11,701	11,081	9,858	8,714	8,714	7,647	-12.2%
KALAMAZOO VALLEY	18,068	17,736	18,005	18,176	17,647	16,801	16,367	14,712	14,021	-4.7%
KELLOGG	17,511	14,823	13,822	14,649	14,634	14,571	14,211	12,740	12,087	-5.1%
KIRTLAND	3,207	3,130	3,343	3,595	3,512	2,986	2,821	2,739	2,596	-5.2%
LAKE MICHIGAN	5,712	6,401	7,070	7,714	7,739	7,169	7,003	6,163	5,711	-7.3%
LANSING	34,067	30,620	32,024	33,442	34,413	31,042	29,245	27,734	25,574	-7.8%
MACOMB	41,689	44,111	44,822	44,555	44,596	43,984	43,858	41,373	40,079	-3.1%
MID MICHIGAN	5,968	6,141	6,979	7,404	7,551	7,005	6,436	6,064	5,876	-3.1%
MONROE	8,557	9,080	9,308	9,366	9,406	8,375	7,982	6,991	6,855	-1.9%
MONTCALM	5,403	5,678	4,399	4,858	3,831	4,318	4,104	3,355	2,842	-15.3%
MOTT	18,055	19,113	19,330	21,463	20,836	20,543	17,670	15,778	14,624	-7.3%
MUSKEGON	9,153	9,415	8,340	7,951	8,050	8,162	7,986	7,799	7,179	-7.9%
NORTH CENTRAL	4,215	4,360	4,510	4,713	4,460	4,543	4,518	4,367	3,865	-11.5%
NORTHWESTERN	13,691	13,407	12,885	13,339	14,455	14,111	13,438	13,347	12,854	-3.7%
OAKLAND	44,149	44,058	46,592	49,468	51,601	49,578	47,764	45,043	41,030	-8.9%
ST. CLAIR	7,432	7,595	7,863	8,707	8,236	7,521	6,583	6,011	5,681	-5.5%
SCHOOLCRAFT	33,319	34,286	35,194	34,904	35,018	34,201	33,462	32,511	30,217	-7.1%
SOUTHWESTERN	3,577	3,615	3,551	4,055	4,316	3,930	3,387	3,376	2,983	-11.6%
WASHTENAW	27,359	24,722	23,939	24,632	24,131	22,243	21,712	20,971	20,751	-1.0%
WAYNE COUNTY	64,364	67,083	72,401	72,667	72,658	74,975	69,587	58,799	51,725	-12.0%
WEST SHORE	2,566	2,582	2,154	2,456	2,339	2,391	2,224	2,692	2,486	-7.7%
STATE TOTAL	447,492	448,396	462,585	481,360	485,005	471,826	449,084	411,764	382,903	-7.0%

TABLE 14
IN-DISTRICT TUITION RATE

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$76.00	\$80.00	\$84.00	\$84.00	\$92.00	\$99.00	\$106.00	\$111.00	\$115.00	\$120.00	4.3%
BAY DE NOC	\$71.25	\$77.00	\$77.00	\$82.50	\$91.00	\$97.00	\$99.00	\$103.00	\$107.00	\$110.00	2.8%
DELTA	\$76.00	\$78.00	\$79.00	\$79.00	\$82.00	\$84.00	\$86.00	\$88.50	\$91.70	\$96.50	5.2%
GLEN OAKS	\$68.00	\$70.00	\$72.00	\$77.00	\$80.00	\$85.00	\$90.00	\$95.00	\$98.00	\$103.00	5.1%
GOGEBIC	\$77.00	\$79.00	\$81.00	\$86.00	\$90.00	\$96.00	\$99.00	\$102.00	\$102.00	\$106.00	3.9%
GRAND RAPIDS	\$73.50	\$79.50	\$82.50	\$84.50	\$89.50	\$95.50	\$98.00	\$103.00	\$106.00	\$108.00	1.9%
HENRY FORD	\$57.00	\$60.00	\$65.00	\$70.00	\$70.00	\$75.00	\$75.00	\$82.00	\$87.00	\$92.00	5.7%
JACKSON	\$78.50	\$82.00	\$86.50	\$90.50	\$95.00	\$100.50	\$106.00	\$111.00	\$117.00	\$125.00	6.8%
KALAMAZOO VALLEY	\$61.00	\$66.00	\$68.00	\$71.00	\$76.50	\$79.50	\$83.50	\$88.00	\$91.00	\$95.00	4.4%
KELLOGG	\$65.00	\$68.50	\$70.50	\$71.50	\$76.50	\$80.50	\$84.50	\$90.50	\$96.50	\$99.50	3.1%
KIRTLAND	\$70.20	\$73.75	\$77.50	\$77.50	\$81.50	\$86.00	\$92.00	\$96.00	\$99.00	\$105.00	6.1%
LAKE MICHIGAN	\$72.50	\$72.50	\$72.50	\$72.50	\$77.00	\$81.00	\$83.00	\$87.00	\$89.50	\$94.00	5.0%
LANSING	\$67.00	\$73.00	\$73.00	\$73.00	\$76.00	\$79.00	\$81.00	\$83.00	\$85.00	\$88.00	3.5%
MACOMB	\$68.00	\$70.00	\$72.00	\$72.00	\$80.00	\$84.00	\$86.00	\$89.00	\$91.50	\$94.00	2.7%
MID MICHIGAN	\$68.50	\$72.60	\$76.50	\$80.00	\$84.00	\$88.00	\$92.50	\$98.50	\$101.00	\$104.00	3.0%
MONROE	\$60.00	\$64.00	\$67.00	\$67.00	\$72.00	\$77.00	\$84.00	\$92.00	\$95.00	\$102.00	7.4%
MONTCALM	\$67.00	\$70.00	\$74.00	\$77.00	\$79.00	\$83.00	\$87.00	\$91.00	\$96.00	\$100.00	4.2%
MOTT	\$79.50	\$82.05	\$84.70	\$86.52	\$93.51	\$103.37	\$112.64	\$119.87	\$124.40	\$128.32	3.2%
MUSKEGON	\$63.00	\$67.00	\$69.00	\$72.25	\$77.00	\$81.50	\$85.50	\$89.50	\$96.00	\$99.00	3.1%
NORTH CENTRAL	\$66.25	\$67.70	\$69.50	\$72.00	\$72.00	\$74.50	\$77.50	\$87.00	\$96.00	\$102.75	7.0%
NORTHWESTERN	\$71.15	\$73.40	\$77.40	\$77.40	\$79.70	\$82.10	\$84.60	\$86.30	\$90.90	\$96.35	6.0%
OAKLAND	\$56.80	\$58.50	\$60.10	\$60.10	\$66.70	\$66.70	\$71.40	\$76.40	\$82.00	\$88.00	7.3%
ST. CLAIR	\$75.25	\$81.50	\$86.50	\$86.50	\$89.00	\$91.00	\$94.50	\$96.00	\$99.00	\$102.00	3.0%
SCHOOLCRAFT	\$68.00	\$70.00	\$73.00	\$77.00	\$80.00	\$84.00	\$87.00	\$90.00	\$93.00	\$96.00	3.2%
SOUTHWESTERN	\$74.25	\$78.25	\$82.50	\$88.25	\$93.75	\$99.25	\$104.25	\$109.50	\$111.25	\$113.00	1.6%
WASHTENAW	\$64.00	\$67.00	\$70.00	\$73.00	\$80.00	\$85.00	\$89.00	\$91.00	\$93.00	\$94.00	1.1%
WAYNE COUNTY	\$55.50	\$56.80	\$57.65	\$67.65	\$79.00	\$89.00	\$99.00	\$102.00	\$105.00	\$107.10	2.0%
WEST SHORE	\$67.00	\$69.00	\$72.00	\$72.00	\$76.00	\$79.00	\$83.00	\$86.00	\$88.75	\$91.00	2.5%
STATE AVERAGE	\$68.47	\$71.68	\$74.30	\$76.70	\$81.38	\$85.91	\$90.03	\$94.43	\$98.13	\$102.13	4.1%

TABLE 15
OUT-OF-DISTRICT TUITION RATE

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$114.00	\$120.00	\$126.00	\$126.00	\$138.00	\$154.00	\$166.00	\$175.00	\$181.00	\$189.00	4.4%
BAY DE NOC	\$107.00	\$120.00	\$126.00	\$137.50	\$147.00	\$172.00	\$177.00	\$183.00	\$188.00	\$191.00	1.6%
DELTA	\$109.00	\$115.00	\$119.00	\$119.00	\$124.00	\$130.00	\$135.00	\$142.00	\$146.90	\$159.00	8.2%
GLEN OAKS	\$101.00	\$105.00	\$108.00	\$115.00	\$120.00	\$128.00	\$138.00	\$153.00	\$158.00	\$166.00	5.1%
GOGEBIC	\$97.00	\$99.00	\$102.00	\$109.00	\$116.00	\$128.00	\$134.00	\$140.00	\$144.00	\$150.00	4.2%
GRAND RAPIDS	\$142.00	\$157.00	\$173.00	\$181.00	\$196.00	\$209.50	\$215.00	\$221.50	\$228.00	\$232.00	1.8%
HENRY FORD	\$112.00	\$115.00	\$120.00	\$130.00	\$130.00	\$135.00	\$135.00	\$142.00	\$149.25	\$158.00	5.9%
JACKSON	\$118.00	\$118.00	\$122.00	\$127.00	\$134.00	\$141.50	\$159.00	\$161.00	\$161.00	\$172.00	6.8%
KALAMAZOO VALLEY	\$100.00	\$105.00	\$108.00	\$113.00	\$126.00	\$132.00	\$136.00	\$151.00	\$156.00	\$163.00	4.5%
KELLOGG	\$105.50	\$111.00	\$114.25	\$115.87	\$124.00	\$130.00	\$137.12	\$146.87	\$156.50	\$161.25	3.0%
KIRTLAND	\$128.75	\$135.20	\$142.00	\$142.00	\$149.00	\$119.00	\$128.00	\$134.00	\$137.00	\$146.00	6.6%
LAKE MICHIGAN	\$102.00	\$102.00	\$108.00	\$108.00	\$114.00	\$122.00	\$128.00	\$134.50	\$138.40	\$145.50	5.1%
LANSING	\$120.00	\$134.00	\$134.00	\$134.00	\$140.00	\$158.00	\$162.00	\$166.00	\$170.00	\$176.00	3.5%
MACOMB	\$104.00	\$107.00	\$110.00	\$110.00	\$122.00	\$128.00	\$131.00	\$136.00	\$140.00	\$160.00	14.3%
MID MICHIGAN	\$112.50	\$119.25	\$130.00	\$139.00	\$150.00	\$161.00	\$172.00	\$182.00	\$185.00	\$188.00	1.6%
MONROE	\$104.00	\$110.00	\$115.00	\$115.00	\$124.00	\$132.00	\$144.00	\$158.00	\$163.00	\$177.00	8.6%
MONTCALM	\$104.00	\$111.00	\$128.00	\$133.00	\$146.00	\$153.00	\$164.00	\$171.00	\$180.00	\$187.00	3.9%
MOTT	\$119.05	\$122.85	\$126.80	\$129.53	\$139.99	\$154.74	\$166.34	\$174.45	\$180.72	\$183.48	1.5%
MUSKEGON	\$99.00	\$107.00	\$113.50	\$119.00	\$135.00	\$143.00	\$153.00	\$160.00	\$178.00	\$184.00	3.4%
NORTH CENTRAL	\$106.40	\$109.80	\$114.20	\$118.50	\$118.50	\$123.00	\$128.00	\$143.75	\$158.75	\$170.00	7.1%
NORTHWESTERN	\$127.10	\$132.00	\$142.00	\$146.00	\$151.80	\$159.40	\$165.90	\$170.90	\$180.00	\$190.80	6.0%
OAKLAND	\$96.15	\$99.00	\$101.70	\$101.70	\$112.90	\$112.90	\$125.30	\$139.10	\$154.00	\$171.00	11.0%
ST. CLAIR	\$125.00	\$150.00	\$165.00	\$165.00	\$170.00	\$177.00	\$184.00	\$187.00	\$192.00	\$198.00	3.1%
SCHOOLCRAFT	\$100.00	\$103.00	\$107.00	\$113.00	\$118.00	\$123.00	\$127.00	\$131.00	\$135.00	\$139.00	3.0%
SOUTHWESTERN	\$94.00	\$99.75	\$105.25	\$112.75	\$120.50	\$128.50	\$134.75	\$141.50	\$144.25	\$146.75	1.7%
WASHTENAW	\$109.00	\$115.00	\$121.00	\$124.00	\$131.00	\$136.00	\$142.00	\$146.00	\$149.00	\$152.00	2.0%
WAYNE COUNTY	\$71.75	\$73.40	\$90.00	\$100.00	\$100.00	\$110.00	\$110.00	\$113.00	\$116.00	\$118.30	2.0%
WEST SHORE	\$110.00	\$114.00	\$120.00	\$126.00	\$133.00	\$138.00	\$150.00	\$155.00	\$160.00	\$160.00	0.0%
STATE AVERAGE	\$108.51	\$114.62	\$121.13	\$125.35	\$133.24	\$140.66	\$148.12	\$155.66	\$161.78	\$169.07	4.5%

SECTION II
INSTRUCTION AND ENROLLMENT

TABLE 16
GROUPING OF LIKE COMMUNITY COLLEGES
2014-2015

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$13,651,540	1,018	1,209	2,017
BAY DE NOC	\$20,463,260	1,224	1,538	3,663
GLEN OAKS	\$10,901,681	649	770	1,428
GOGEBIC	\$10,421,945	808	1,000	1,454
KIRTLAND	\$16,391,045	1,017	1,246	2,596
MID MICHIGAN	\$32,796,379	2,570	2,975	5,876
MONTCALM	\$17,838,242	1,023	1,144	2,842
NORTH CENTRAL	\$16,403,352	1,339	1,670	3,865
SOUTHWESTERN	\$23,007,059	1,659	2,076	2,983
WEST SHORE	\$16,380,514	781	918	2,486
GROUP 2				
JACKSON	\$43,744,890	3,597	4,074	7,647
KELLOGG	\$37,791,841	3,347	3,904	12,087
LAKE MICHIGAN	\$35,242,217	2,156	2,722	5,711
MONROE	\$26,270,702	2,005	2,382	6,855
MUSKEGON	\$38,179,370	2,801	3,390	7,179
NORTHWESTERN	\$44,283,873	2,820	3,693	12,854
ST. CLAIR	\$29,293,350	2,686	3,042	5,681
GROUP 3				
DELTA	\$68,803,928	6,398	7,063	14,543
GRAND RAPIDS	\$110,090,189	9,713	11,111	22,829
HENRY FORD	\$87,568,176	9,629	10,493	20,286
KALAMAZOO VALLEY	\$55,018,322	5,776	6,870	14,021
MOTT	\$92,598,313	5,622	7,644	14,624
SCHOOLCRAFT	\$80,046,694	8,192	9,782	30,217
WASHTENAW	\$99,036,503	7,908	9,787	20,751
WAYNE COUNTY	\$131,623,642	8,642	9,995	51,725
GROUP 4				
LANSING	\$120,468,808	10,313	12,275	25,574
MACOMB	\$136,667,721	14,861	18,530	40,079
OAKLAND	\$148,350,410	15,341	16,952	41,030
STATE AGGREGATE	\$1,563,333,966	133,895	158,255	382,903

TABLE 17
 DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE & SUB-ACTIVITY	2012-2013	% OF TOTAL	2013-2014	% OF TOTAL	2014-2015	% OF TOTAL
1.1 GENERAL EDUCATION	88,025	57.1%	82,710	57.5%	77,363	57.8%
1.2 BUSINESS & HUMAN SERVICES	30,885	20.0%	28,618	19.9%	26,595	19.9%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	6,950	4.5%	6,713	4.7%	6,627	4.9%
1.4 HEALTH OCCUPATIONS	11,879	7.7%	11,211	7.8%	10,602	7.9%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	15,071	9.8%	13,374	9.3%	11,693	8.7%
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	1,298	0.9%	1,207	0.8%	743	0.6%
1.0 ALL INSTRUCTION	154,118		143,829		133,895	

TABLE 18
DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES)

ACS CODE & SUB-ACTIVITY	2012-2013	% OF TOTAL	2013-2014	% OF TOTAL	2014-2015	% OF TOTAL
1.1 GENERAL EDUCATION	98,565	53.8%	91,910	54.3%	86,073	54.4%
1.2 BUSINESS & HUMAN SERVICES	36,103	19.7%	33,106	19.6%	30,709	19.4%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	10,218	5.6%	9,333	5.5%	9,418	6.0%
1.4 HEALTH OCCUPATIONS	19,143	10.4%	17,860	10.6%	17,050	10.8%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	16,072	8.8%	14,125	8.4%	12,449	7.9%
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	3,106	1.7%	2,825	1.6%	2,561	1.6%
1.0 ALL INSTRUCTION	183,208		169,161		158,255	

TABLE 19
 STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIOS
 2014-2015

ACS CODE & SUB-ACTIVITY	COLUMN A COLUMN B / 16	COLUMN B SCOH / SCRH	COLUMN C SCOH	COLUMN D SCRH
1.1 GENERAL EDUCATION	1.11	17.8	42,692,258	2,398,277
1.2 BUSINESS & HUMAN SERVICES	1.16	18.5	15,231,391	824,382
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	1.42	22.7	4,670,637	205,362
1.4 HEALTH OCCUPATIONS	1.61	25.7	8,456,917	328,692
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	1.06	17.0	6,174,745	362,458
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	2.51	40.1	1,270,081	31,645
1.0 ALL INSTRUCTION	1.18	18.9	78,496,029	4,150,816

TABLE 20
 UNDUPLICATED HEADCOUNT PER FYES AND CHES
 2014-2015

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	1.98	1.67	2,017	1,018	1,209
BAY DE NOC	2.99	2.38	3,663	1,224	1,538
GLEN OAKS	2.20	1.85	1,428	649	770
GOGEBIC	1.80	1.45	1,454	808	1,000
KIRTLAND	2.55	2.08	2,596	1,017	1,246
MID MICHIGAN	2.29	1.98	5,876	2,570	2,975
MONTCALM	2.78	2.48	2,842	1,023	1,144
NORTH CENTRAL	2.89	2.31	3,865	1,339	1,670
SOUTHWESTERN	1.80	1.44	2,983	1,659	2,076
WEST SHORE	3.18	2.71	2,486	781	918
GROUP 2					
JACKSON	2.13	1.88	7,647	3,597	4,074
KELLOGG	3.61	3.10	12,087	3,347	3,904
LAKE MICHIGAN	2.65	2.10	5,711	2,156	2,722
MONROE	3.42	2.88	6,855	2,005	2,382
MUSKEGON	2.56	2.12	7,179	2,801	3,390
NORTHWESTERN	4.56	3.48	12,854	2,820	3,693
ST. CLAIR	2.12	1.87	5,681	2,686	3,042
GROUP 3					
DELTA	2.27	2.06	14,543	6,398	7,063
GRAND RAPIDS	2.35	2.05	22,829	9,713	11,111
HENRY FORD	2.11	1.93	20,286	9,629	10,493
KALAMAZOO VALLEY	2.43	2.04	14,021	5,776	6,870
MOTT	2.60	1.91	14,624	5,622	7,644
SCHOOLCRAFT	3.69	3.09	30,217	8,192	9,782
WASHTENAW	2.62	2.12	20,751	7,908	9,787
WAYNE COUNTY	5.99	5.18	51,725	8,642	9,995
GROUP 4					
LANSING	2.48	2.08	25,574	10,313	12,275
MACOMB	2.70	2.16	40,079	14,861	18,530
OAKLAND	2.67	2.42	41,030	15,341	16,952
STATE AGGREGATE	2.86	2.42	382,903	133,895	158,255

TABLE 21
 IN-DISTRICT UNDUPLICATED HEADCOUNT
 2014-2015

	% IN-DISTRICT STUDENTS	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	53.6%	1,082	935	2,017
BAY DE NOC	46.3%	1,697	1,966	3,663
GLEN OAKS	82.6%	1,180	248	1,428
GOGEBIC	26.2%	381	1,073	1,454
KIRTLAND	56.8%	1,474	1,122	2,596
MID MICHIGAN	32.1%	1,885	3,991	5,876
MONTCALM	72.9%	2,071	771	2,842
NORTH CENTRAL	47.5%	1,837	2,028	3,865
SOUTHWESTERN	39.0%	1,164	1,819	2,983
WEST SHORE	84.6%	2,104	382	2,486
GROUP 2				
JACKSON	59.8%	4,576	3,071	7,647
KELLOGG	53.8%	6,499	5,588	12,087
LAKE MICHIGAN	81.2%	4,638	1,073	5,711
MONROE	79.3%	5,439	1,416	6,855
MUSKEGON	65.9%	4,733	2,446	7,179
NORTHWESTERN	64.6%	8,303	4,551	12,854
ST. CLAIR	82.9%	4,711	970	5,681
GROUP 3				
DELTA	84.3%	12,263	2,280	14,543
GRAND RAPIDS	73.1%	16,687	6,142	22,829
HENRY FORD	32.8%	6,651	13,635	20,286
KALAMAZOO VALLEY	77.6%	10,886	3,135	14,021
MOTT	77.2%	11,294	3,330	14,624
SCHOOLCRAFT	43.3%	13,096	17,121	30,217
WASHTENAW	56.7%	11,774	8,977	20,751
WAYNE COUNTY	91.8%	47,505	4,220	51,725
GROUP 4				
LANSING	57.0%	14,565	11,009	25,574
MACOMB	76.1%	30,507	9,572	40,079
OAKLAND	76.4%	31,348	9,682	41,030
STATE AGGREGATE	68.0%	260,350	122,553	382,903

SECTION III
REVENUES

TABLE 22
OPERATING FUND REVENUE
2014-2015

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$5,490,157	40%	\$2,549,593	19%	\$5,390,700	39%	\$221,090	2%	\$13,651,540
BAY DE NOC	\$8,098,608	40%	\$3,883,747	19%	\$5,419,500	26%	\$3,061,405	15%	\$20,463,260
GLEN OAKS	\$2,953,519	27%	\$5,340,764	49%	\$2,516,100	23%	\$91,298	1%	\$10,901,681
GOGEBIC	\$4,384,485	42%	\$1,427,579	14%	\$4,451,400	43%	\$158,481	2%	\$10,421,945
KIRTLAND	\$5,957,327	36%	\$6,976,448	43%	\$3,167,700	19%	\$289,570	2%	\$16,391,045
MID MICHIGAN	\$17,972,454	55%	\$2,281,303	7%	\$4,682,000	14%	\$7,860,622	24%	\$32,796,379
MONTCALM	\$5,025,008	28%	\$5,796,244	32%	\$3,226,700	18%	\$3,790,290	21%	\$17,838,242
NORTH CENTRAL	\$7,086,296	43%	\$5,562,093	34%	\$3,172,400	19%	\$582,563	4%	\$16,403,352
SOUTHWESTERN	\$10,798,286	47%	\$5,072,087	22%	\$6,576,400	29%	\$560,286	2%	\$23,007,059
WEST SHORE	\$3,098,575	19%	\$8,924,310	54%	\$2,414,900	15%	\$1,942,729	12%	\$16,380,514
GROUP 2									
JACKSON	\$22,929,476	52%	\$4,842,394	11%	\$12,087,300	28%	\$3,885,720	9%	\$43,744,890
KELLOGG	\$16,664,188	44%	\$9,774,716	26%	\$9,813,500	26%	\$1,539,437	4%	\$37,791,841
LAKE MICHIGAN	\$11,184,873	32%	\$15,248,326	43%	\$5,342,900	15%	\$3,466,118	10%	\$35,242,217
MONROE	\$9,609,267	37%	\$11,968,333	46%	\$4,492,900	17%	\$200,202	1%	\$26,270,702
MUSKEGON	\$15,410,659	40%	\$10,543,259	28%	\$8,901,000	23%	\$3,324,452	9%	\$38,179,370
NORTHWESTERN	\$23,526,466	53%	\$9,530,648	22%	\$9,078,800	21%	\$2,147,959	5%	\$44,283,873
ST. CLAIR	\$11,850,273	40%	\$9,615,179	33%	\$7,061,600	24%	\$766,298	3%	\$29,293,350
GROUP 3									
DELTA	\$30,165,863	44%	\$22,931,569	33%	\$14,498,900	21%	\$1,207,596	2%	\$68,803,928
GRAND RAPIDS	\$53,669,342	49%	\$36,550,118	33%	\$17,947,500	16%	\$1,923,229	2%	\$110,090,189
HENRY FORD	\$50,146,275	57%	\$14,665,393	17%	\$21,623,800	25%	\$1,132,708	1%	\$87,568,176
KALAMAZOO VALLEY	\$21,911,299	40%	\$18,890,466	34%	\$12,503,100	23%	\$1,713,457	3%	\$55,018,322
MOTT	\$36,982,581	40%	\$25,042,619	27%	\$15,686,100	17%	\$14,887,013	16%	\$92,598,313
SCHOOLCRAFT	\$40,632,676	51%	\$22,686,332	28%	\$12,513,700	16%	\$4,213,986	5%	\$80,046,694
WASHTENAW	\$32,169,777	32%	\$47,751,140	48%	\$13,077,300	13%	\$6,038,286	6%	\$99,036,503
WAYNE COUNTY	\$38,410,449	29%	\$73,967,397	56%	\$16,727,600	13%	\$2,518,196	2%	\$131,623,642
GROUP 4									
LANSING	\$49,092,761	41%	\$37,390,260	31%	\$30,877,600	26%	\$3,108,187	3%	\$120,468,808
MACOMB	\$58,593,206	43%	\$35,002,928	26%	\$32,816,600	24%	\$10,254,987	8%	\$136,667,721
OAKLAND	\$49,753,491	34%	\$77,283,938	52%	\$21,123,300	14%	\$189,681	0%	\$148,350,410
STATE AGGREGATE	\$643,567,637	41.2%	\$531,499,183	34.0%	\$307,191,300	19.6%	\$81,075,846	5.2%	\$1,563,333,966

TABLE 23
 OPERATING FUND REVENUE PER FYES
 2014-2015

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	\$13,410	\$5,393	\$2,505	\$5,295	\$217
BAY DE NOC	\$16,718	\$6,617	\$3,173	\$4,428	\$2,501
GLEN OAKS	\$16,798	\$4,551	\$8,229	\$3,877	\$141
GOGEBIC	\$12,898	\$5,426	\$1,767	\$5,509	\$196
KIRTLAND	\$16,117	\$5,858	\$6,860	\$3,115	\$285
MID MICHIGAN	\$12,761	\$6,993	\$888	\$1,822	\$3,059
MONTCALM	\$17,437	\$4,912	\$5,666	\$3,154	\$3,705
NORTH CENTRAL	\$12,250	\$5,292	\$4,154	\$2,369	\$435
SOUTHWESTERN	\$13,868	\$6,509	\$3,057	\$3,964	\$338
WEST SHORE	\$20,974	\$3,967	\$11,427	\$3,092	\$2,487
GROUP 2					
JACKSON	\$12,161	\$6,375	\$1,346	\$3,360	\$1,080
KELLOGG	\$11,291	\$4,979	\$2,920	\$2,932	\$460
LAKE MICHIGAN	\$16,346	\$5,188	\$7,073	\$2,478	\$1,608
MONROE	\$13,103	\$4,793	\$5,969	\$2,241	\$100
MUSKEGON	\$13,631	\$5,502	\$3,764	\$3,178	\$1,187
NORTHWESTERN	\$15,704	\$8,343	\$3,380	\$3,219	\$762
ST. CLAIR	\$10,906	\$4,412	\$3,580	\$2,629	\$285
GROUP 3					
DELTA	\$10,754	\$4,715	\$3,584	\$2,266	\$189
GRAND RAPIDS	\$11,334	\$5,526	\$3,763	\$1,848	\$198
HENRY FORD	\$9,094	\$5,208	\$1,523	\$2,246	\$118
KALAMAZOO VALLEY	\$9,525	\$3,794	\$3,271	\$2,165	\$297
MOTT	\$16,471	\$6,578	\$4,454	\$2,790	\$2,648
SCHOOLCRAFT	\$9,771	\$4,960	\$2,769	\$1,528	\$514
WASHTENAW	\$12,524	\$4,068	\$6,038	\$1,654	\$764
WAYNE COUNTY	\$15,231	\$4,445	\$8,559	\$1,936	\$291
GROUP 4					
LANSING	\$11,681	\$4,760	\$3,626	\$2,994	\$301
MACOMB	\$9,196	\$3,943	\$2,355	\$2,208	\$690
OAKLAND	\$9,670	\$3,243	\$5,038	\$1,377	\$12
STATE AGGREGATE	\$11,676	\$4,807	\$3,970	\$2,294	\$606
STATE AVERAGE	\$13,272	\$5,227	\$4,312	\$2,846	\$888

TABLE 24
 OPERATING FUND REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)
 2014-2015

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	\$11,292	\$4,541	\$2,109	\$4,459	\$183
BAY DE NOC	\$13,305	\$5,266	\$2,525	\$3,524	\$1,991
GLEN OAKS	\$14,158	\$3,836	\$6,936	\$3,268	\$119
GOGEBIC	\$10,422	\$4,384	\$1,428	\$4,451	\$158
KIRTLAND	\$13,155	\$4,781	\$5,599	\$2,542	\$232
MID MICHIGAN	\$11,024	\$6,041	\$767	\$1,574	\$2,642
MONTCALM	\$15,593	\$4,392	\$5,067	\$2,821	\$3,313
NORTH CENTRAL	\$9,822	\$4,243	\$3,331	\$1,900	\$349
SOUTHWESTERN	\$11,082	\$5,201	\$2,443	\$3,168	\$270
WEST SHORE	\$17,844	\$3,375	\$9,721	\$2,631	\$2,116
GROUP 2					
JACKSON	\$10,738	\$5,628	\$1,189	\$2,967	\$954
KELLOGG	\$9,680	\$4,268	\$2,504	\$2,514	\$394
LAKE MICHIGAN	\$12,947	\$4,109	\$5,602	\$1,963	\$1,273
MONROE	\$11,029	\$4,034	\$5,024	\$1,886	\$84
MUSKEGON	\$11,262	\$4,546	\$3,110	\$2,626	\$981
NORTHWESTERN	\$11,991	\$6,371	\$2,581	\$2,458	\$582
ST. CLAIR	\$9,630	\$3,896	\$3,161	\$2,321	\$252
GROUP 3					
DELTA	\$9,741	\$4,271	\$3,247	\$2,053	\$171
GRAND RAPIDS	\$9,908	\$4,830	\$3,290	\$1,615	\$173
HENRY FORD	\$8,345	\$4,779	\$1,398	\$2,061	\$108
KALAMAZOO VALLEY	\$8,008	\$3,189	\$2,750	\$1,820	\$249
MOTT	\$12,114	\$4,838	\$3,276	\$2,052	\$1,948
SCHOOLCRAFT	\$8,183	\$4,154	\$2,319	\$1,279	\$431
WASHTENAW	\$10,119	\$3,287	\$4,879	\$1,336	\$617
WAYNE COUNTY	\$13,169	\$3,843	\$7,400	\$1,674	\$252
GROUP 4					
LANSING	\$9,814	\$3,999	\$3,046	\$2,515	\$253
MACOMB	\$7,375	\$3,162	\$1,889	\$1,771	\$553
OAKLAND	\$8,751	\$2,935	\$4,559	\$1,246	\$11
STATE AGGREGATE	\$9,879	\$4,067	\$3,358	\$1,941	\$512
STATE AVERAGE	\$11,089	\$4,364	\$3,612	\$2,375	\$738

TABLE 25
TAXABLE VALUE AND MILLAGE RATES
2014-2015

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES				
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING	TOTAL LEVIED
GROUP 1								
ALPENA	\$997	\$1,014,846	1,018	0.0000	0.0000	2.5000	2.5000	2.5000
BAY DE NOC	\$974	\$1,192,275	1,224	0.0000	1.0000	2.5000	2.3076	3.3076
GLEN OAKS	\$2,967	\$1,925,471	649	0.0000	0.0000	3.0000	2.7249	2.7249
GOGEBIC	\$617	\$498,569	808	1.5000	0.0000	1.5000	1.3129	2.8129
KIRTLAND	\$2,900	\$2,949,008	1,017	0.0000	0.1100	2.5000	2.1093	2.2193
MID MICHIGAN	\$727	\$1,869,486	2,570	0.0000	0.0000	1.5000	1.2232	1.2232
MONTCALM	\$2,130	\$2,178,537	1,023	0.0000	0.0000	2.7294	0.0000	2.7294
NORTH CENTRAL	\$1,983	\$2,654,782	1,339	0.0000	0.2679	2.7500	2.1091	2.3770
SOUTHWESTERN	\$1,253	\$2,078,679	1,659	0.0000	0.0000	3.0000	2.4280	2.4280
WEST SHORE	\$3,668	\$2,864,588	781	0.9732	0.0000	2.2117	2.1175	3.0907
GROUP 2								
JACKSON	\$1,150	\$4,136,654	3,597	0.0000	0.0000	1.3300	1.1446	1.1446
KELLOGG	\$1,012	\$3,386,898	3,347	0.7500	0.0000	2.9500	2.8636	3.6136
LAKE MICHIGAN	\$4,012	\$8,650,013	2,156	0.0000	0.0000	1.8202	1.7854	1.7854
MONROE	\$2,763	\$5,540,650	2,005	0.0000	0.0000	2.2500	2.1794	2.1794
MUSKEGON	\$1,532	\$4,291,851	2,801	0.0000	0.3400	2.4000	2.2037	2.2037
NORTHWESTERN	\$1,586	\$4,473,291	2,820	0.0000	0.7400	2.5742	2.1700	2.9100
ST. CLAIR	\$1,885	\$5,063,124	2,686	0.0000	0.0000	1.9951	1.8891	1.8891
GROUP 3								
DELTA	\$1,764	\$11,284,554	6,398	0.0000	0.0000	2.0864	2.0427	2.0427
GRAND RAPIDS	\$2,145	\$20,835,841	9,713	0.0000	0.0000	1.9000	1.7865	1.7865
HENRY FORD	\$348	\$3,348,433	9,629	0.0000	0.2300	4.0000	4.0000	4.2300
KALAMAZOO VALLEY	\$1,377	\$7,956,383	5,776	0.0000	0.0000	2.5000	2.4089	2.4089
MOTT	\$1,606	\$9,031,174	5,622	0.0000	0.8700	2.0500	1.9896	2.8596
SCHOOLCRAFT	\$1,555	\$12,739,406	8,192	0.0000	0.0000	2.2700	1.7967	1.7967
WASHTENAW	\$1,793	\$14,180,216	7,908	0.0000	0.0000	3.8000	3.4576	3.4576
WAYNE COUNTY	\$2,756	\$23,816,905	8,642	0.0000	0.0000	3.2500	3.2408	3.2408
GROUP 4								
LANSING	\$982	\$10,131,873	10,313	0.0000	0.0000	4.0000	3.8072	3.8072
MACOMB	\$1,657	\$24,623,156	14,861	0.0000	0.1050	1.4640	1.4212	1.5262
OAKLAND	\$3,181	\$48,802,670	15,341	0.0000	0.0000	0.0000	1.5844	1.5844
STATE AGGREGATE	\$1,804	\$241,519,333	133,895	0.1151	0.1308	2.3868	2.1644	2.4957

TABLE 26
PELL FUNDS

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
ALPENA	\$0	\$0	\$0	\$0	\$0	\$0	\$4,137,060	\$3,597,682	\$3,040,869
BAY DE NOC	\$0	\$0	\$0	\$0	\$0	\$0	\$5,464,891	\$5,056,719	\$4,071,719
DELTA	\$0	\$0	\$0	\$0	\$0	\$0	\$20,332,981	\$18,480,576	\$16,992,112
GLEN OAKS	\$0	\$0	\$0	\$0	\$0	\$0	\$2,681,815	\$5,253,350	\$1,637,050
GOGEBIC	\$0	\$0	\$0	\$0	\$0	\$0	\$2,287,507	\$2,218,810	\$1,886,328
GRAND RAPIDS	\$0	\$0	\$0	\$0	\$0	\$0	\$28,898,519	\$25,809,531	\$21,985,544
HENRY FORD	\$0	\$0	\$0	\$0	\$0	\$0	\$41,882,065	\$41,882,064	\$33,523,951
JACKSON	\$0	\$0	\$0	\$0	\$0	\$0	\$10,835,404	\$9,556,905	\$8,922,468
KALAMAZOO VALLEY	\$0	\$0	\$0	\$0	\$0	\$0	\$19,529,731	\$16,664,636	\$14,487,110
KELLOGG	\$0	\$0	\$0	\$0	\$0	\$0	\$13,057,910	\$11,806,851	\$10,328,144
KIRTLAND	\$0	\$0	\$0	\$0	\$0	\$0	\$4,125,644	\$4,185,565	\$3,517,073
LAKE MICHIGAN	\$0	\$0	\$0	\$0	\$0	\$0	\$788,943	\$7,112,711	\$6,525,279
LANSING	\$0	\$0	\$0	\$0	\$0	\$0	\$29,347,419	\$26,380,689	\$22,505,731
MACOMB	\$0	\$0	\$0	\$0	\$0	\$0	\$29,933,412	\$29,295,245	\$29,089,997
MID MICHIGAN	\$0	\$0	\$0	\$0	\$0	\$0	\$9,176,558	\$8,281,090	\$7,103,316
MONROE	\$0	\$0	\$0	\$0	\$0	\$0	\$5,683,423	\$4,925,162	\$4,235,483
MONTCALM	\$0	\$0	\$0	\$0	\$0	\$0	\$4,010,225	\$3,811,547	\$3,149,873
MOTT	\$0	\$0	\$0	\$0	\$0	\$0	\$24,112,196	\$22,840,850	\$20,038,208
MUSKEGON	\$0	\$0	\$0	\$0	\$0	\$0	\$8,249,799	\$7,482,771	\$6,457,180
NORTH CENTRAL	\$0	\$0	\$0	\$0	\$0	\$0	\$4,208,424	\$3,859,452	\$3,438,439
NORTHWESTERN	\$0	\$0	\$0	\$0	\$0	\$0	\$7,236,405	\$6,741,266	\$6,223,709
OAKLAND	\$0	\$0	\$0	\$0	\$0	\$0	\$21,529,088	\$38,540,245	\$31,655,877
ST. CLAIR	\$0	\$0	\$0	\$0	\$0	\$0	\$7,236,405	\$6,299,362	\$5,644,824
SCHOOLCRAFT	\$0	\$0	\$0	\$0	\$0	\$0	\$19,044,939	\$17,655,030	\$13,274,034
SOUTHWESTERN	\$0	\$0	\$0	\$0	\$0	\$0	\$5,686,541	\$5,785,915	\$4,856,096
WASHTENAW	\$0	\$0	\$0	\$0	\$0	\$0	\$17,594,401	\$17,159,622	\$16,235,003
WAYNE COUNTY	\$0	\$0	\$0	\$0	\$0	\$0	\$49,574,935	\$49,224,920	\$41,143,694
WEST SHORE	\$0	\$0	\$0	\$0	\$0	\$0	\$3,041,524	\$2,559,383	\$2,020,118
STATE TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$406,788,164	\$402,467,949	\$343,989,229

SECTION IV
EXPENDITURES

TABLE 27
 OPERATING FUND EXPENDITURES
 2014-2015

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1							
ALPENA	\$8,005,237	\$107,839	\$1,268,985	\$1,400,695	\$2,362,167	\$1,621,155	\$14,766,078
BAY DE NOC	\$8,721,878	\$335,541	\$1,613,047	\$1,605,298	\$3,124,251	\$2,184,217	\$17,584,232
GLEN OAKS	\$3,456,372	\$6,971	\$1,256,588	\$1,605,434	\$2,308,558	\$987,843	\$9,621,766
GOGEBIC	\$4,961,123	\$297,768	\$1,000,182	\$1,645,221	\$1,901,088	\$791,437	\$10,596,819
KIRTLAND	\$6,450,849	\$61,225	\$1,942,150	\$2,405,605	\$2,105,941	\$1,831,587	\$14,797,357
MID MICHIGAN	\$9,845,164	\$476,763	\$2,604,925	\$3,049,189	\$3,842,006	\$2,397,057	\$22,215,104
MONTCALM	\$6,615,201	\$334,925	\$2,324,472	\$1,220,978	\$2,184,158	\$1,501,448	\$14,181,182
NORTH CENTRAL	\$7,193,963	\$168,269	\$1,846,404	\$2,729,906	\$2,019,412	\$1,709,485	\$15,667,439
SOUTHWESTERN	\$8,264,994	\$75,000	\$1,926,099	\$3,021,136	\$3,874,493	\$2,933,451	\$20,095,173
WEST SHORE	\$4,721,103	\$321,664	\$1,490,458	\$1,136,861	\$2,587,682	\$1,766,472	\$12,024,240
GROUP 2							
JACKSON	\$19,415,219	\$923,629	\$2,538,370	\$5,727,965	\$4,813,106	\$4,812,616	\$38,230,905
KELLOGG	\$19,934,780	\$176,515	\$6,274,279	\$3,525,777	\$4,186,659	\$3,812,414	\$37,910,424
LAKE MICHIGAN	\$10,389,756	\$1,517	\$2,979,618	\$4,456,614	\$4,502,082	\$3,637,412	\$25,966,999
MONROE	\$12,560,763	\$202,352	\$3,782,267	\$3,052,631	\$3,115,174	\$3,039,392	\$25,752,579
MUSKEGON	\$16,653,069	\$640,909	\$3,494,409	\$4,911,143	\$3,453,897	\$3,321,302	\$32,474,729
NORTHWESTERN	\$18,949,856	\$316,318	\$7,114,956	\$5,675,921	\$5,972,601	\$5,194,774	\$43,224,426
ST. CLAIR	\$12,224,647	\$228,723	\$3,114,223	\$3,607,267	\$4,106,190	\$2,877,184	\$26,158,234
GROUP 3							
DELTA	\$35,401,770	\$920,738	\$8,559,098	\$6,865,549	\$8,122,248	\$6,344,577	\$66,213,980
GRAND RAPIDS	\$56,633,845	\$1,536,930	\$14,159,292	\$10,725,539	\$13,432,181	\$13,340,461	\$109,828,248
HENRY FORD	\$45,598,681	\$0	\$6,614,685	\$11,034,500	\$8,621,719	\$9,279,245	\$81,148,830
KALAMAZOO VALLEY	\$28,202,466	\$1,196,555	\$5,389,422	\$6,922,014	\$5,819,979	\$6,238,766	\$53,769,202
MOTT	\$29,379,721	\$726,979	\$9,971,327	\$11,607,892	\$9,657,981	\$11,276,778	\$72,620,678
SCHOOLCRAFT	\$33,820,798	\$2,446,418	\$11,691,994	\$12,883,392	\$9,397,998	\$9,174,142	\$79,414,742
WASHTENAW	\$43,890,317	\$843,244	\$10,843,355	\$11,751,217	\$11,347,285	\$11,894,814	\$90,570,232
WAYNE COUNTY	\$39,469,103	\$1,055,058	\$13,881,865	\$20,529,262	\$15,422,097	\$13,658,748	\$104,016,133
GROUP 4							
LANSING	\$43,615,960	\$1,313,891	\$19,415,542	\$13,186,307	\$12,923,258	\$13,264,453	\$103,719,411
MACOMB	\$52,651,387	\$4,205,083	\$18,123,168	\$14,440,864	\$15,296,884	\$14,743,164	\$119,460,550
OAKLAND	\$65,551,828	\$177,197	\$23,128,075	\$15,200,108	\$19,919,813	\$18,307,702	\$142,284,723
STATE AGGREGATE	\$652,579,850	\$19,098,021	\$188,349,255	\$185,924,285	\$186,420,908	\$171,942,096	\$1,404,314,415

TABLE 28
EXPENDITURES BY ACTIVITY (PERCENTAGES)
2014-2015

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1						
ALPENA	54.2%	0.7%	8.6%	9.5%	16.0%	11.0%
BAY DE NOC	49.6%	1.9%	9.2%	9.1%	17.8%	12.4%
GLEN OAKS	35.9%	0.1%	13.1%	16.7%	24.0%	10.3%
GOGEBIC	46.8%	2.8%	9.4%	15.5%	17.9%	7.5%
KIRTLAND	43.6%	0.4%	13.1%	16.3%	14.2%	12.4%
MID MICHIGAN	44.3%	2.1%	11.7%	13.7%	17.3%	10.8%
MONTCALM	46.6%	2.4%	16.4%	8.6%	15.4%	10.6%
NORTH CENTRAL	45.9%	1.1%	11.8%	17.4%	12.9%	10.9%
SOUTHWESTERN	41.1%	0.4%	9.6%	15.0%	19.3%	14.6%
WEST SHORE	39.3%	2.7%	12.4%	9.5%	21.5%	14.7%
GROUP 2						
JACKSON	50.8%	2.4%	6.6%	15.0%	12.6%	12.6%
KELLOGG	52.6%	0.5%	16.6%	9.3%	11.0%	10.1%
LAKE MICHIGAN	40.0%	0.0%	11.5%	17.2%	17.3%	14.0%
MONROE	48.8%	0.8%	14.7%	11.9%	12.1%	11.8%
MUSKEGON	51.3%	2.0%	10.8%	15.1%	10.6%	10.2%
NORTHWESTERN	43.8%	0.7%	16.5%	13.1%	13.8%	12.0%
ST. CLAIR	46.7%	0.9%	11.9%	13.8%	15.7%	11.0%
GROUP 3						
DELTA	53.5%	1.4%	12.9%	10.4%	12.3%	9.6%
GRAND RAPIDS	51.6%	1.4%	12.9%	9.8%	12.2%	12.1%
HENRY FORD	56.2%	0.0%	8.2%	13.6%	10.6%	11.4%
KALAMAZOO VALLEY	52.5%	2.2%	10.0%	12.9%	10.8%	11.6%
MOTT	40.5%	1.0%	13.7%	16.0%	13.3%	15.5%
SCHOOLCRAFT	42.6%	3.1%	14.7%	16.2%	11.8%	11.6%
WASHTENAW	48.5%	0.9%	12.0%	13.0%	12.5%	13.1%
WAYNE COUNTY	37.9%	1.0%	13.3%	19.7%	14.8%	13.1%
GROUP 4						
LANSING	42.1%	1.3%	18.7%	12.7%	12.5%	12.8%
MACOMB	44.1%	3.5%	15.2%	12.1%	12.8%	12.3%
OAKLAND	46.1%	0.1%	16.3%	10.7%	14.0%	12.9%
STATE AGGREGATE	46.5%	1.4%	13.4%	13.2%	13.3%	12.2%

TABLE 29
EXPENDITURES PER FYES AND CHES
2014-2015

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$14,505	\$12,213	\$14,766,078	1,018	1,209
BAY DE NOC	\$14,366	\$11,433	\$17,584,232	1,224	1,538
GLEN OAKS	\$14,826	\$12,496	\$9,621,766	649	770
GOGEBIC	\$13,115	\$10,597	\$10,596,819	808	1,000
KIRTLAND	\$14,550	\$11,876	\$14,797,357	1,017	1,246
MID MICHIGAN	\$8,644	\$7,467	\$22,215,104	2,570	2,975
MONTCALM	\$13,862	\$12,396	\$14,181,182	1,023	1,144
NORTH CENTRAL	\$11,701	\$9,382	\$15,667,439	1,339	1,670
SOUTHWESTERN	\$12,113	\$9,680	\$20,095,173	1,659	2,076
WEST SHORE	\$15,396	\$13,098	\$12,024,240	781	918
GROUP 2					
JACKSON	\$10,629	\$9,384	\$38,230,905	3,597	4,074
KELLOGG	\$11,327	\$9,711	\$37,910,424	3,347	3,904
LAKE MICHIGAN	\$12,044	\$9,540	\$25,966,999	2,156	2,722
MONROE	\$12,844	\$10,811	\$25,752,579	2,005	2,382
MUSKEGON	\$11,594	\$9,580	\$32,474,729	2,801	3,390
NORTHWESTERN	\$15,328	\$11,704	\$43,224,426	2,820	3,693
ST. CLAIR	\$9,739	\$8,599	\$26,158,234	2,686	3,042
GROUP 3					
DELTA	\$10,349	\$9,375	\$66,213,980	6,398	7,063
GRAND RAPIDS	\$11,307	\$9,885	\$109,828,248	9,713	11,111
HENRY FORD	\$8,428	\$7,734	\$81,148,830	9,629	10,493
KALAMAZOO VALLEY	\$9,309	\$7,827	\$53,769,202	5,776	6,870
MOTT	\$12,917	\$9,500	\$72,620,678	5,622	7,644
SCHOOLCRAFT	\$9,694	\$8,118	\$79,414,742	8,192	9,782
WASHTENAW	\$11,453	\$9,254	\$90,570,232	7,908	9,787
WAYNE COUNTY	\$12,036	\$10,407	\$104,016,133	8,642	9,995
GROUP 4					
LANSING	\$10,057	\$8,450	\$103,719,411	10,313	12,275
MACOMB	\$8,039	\$6,447	\$119,460,550	14,861	18,530
OAKLAND	\$9,275	\$8,393	\$142,284,723	15,341	16,952
STATE AGGREGATE	\$10,488	\$8,874	\$1,404,314,415	133,895	158,255
STATE AVERAGE	\$11,766	\$9,834			

TABLE 30
INSTRUCTIONAL COST
2014-2015

	COST PER FYES	COST PER CHES	INSTRUCTION EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$7,864	\$6,621	\$8,005,237	1,018	1,209
BAY DE NOC	\$7,126	\$5,671	\$8,721,878	1,224	1,538
GLEN OAKS	\$5,326	\$4,489	\$3,456,372	649	770
GOGEBIC	\$6,140	\$4,961	\$4,961,123	808	1,000
KIRTLAND	\$6,343	\$5,177	\$6,450,849	1,017	1,246
MID MICHIGAN	\$3,831	\$3,309	\$9,845,164	2,570	2,975
MONTCALM	\$6,466	\$5,783	\$6,615,201	1,023	1,144
NORTH CENTRAL	\$5,373	\$4,308	\$7,193,963	1,339	1,670
SOUTHWESTERN	\$4,982	\$3,981	\$8,264,994	1,659	2,076
WEST SHORE	\$6,045	\$5,143	\$4,721,103	781	918
GROUP 2					
JACKSON	\$5,398	\$4,766	\$19,415,219	3,597	4,074
KELLOGG	\$5,956	\$5,106	\$19,934,780	3,347	3,904
LAKE MICHIGAN	\$4,819	\$3,817	\$10,389,756	2,156	2,722
MONROE	\$6,265	\$5,273	\$12,560,763	2,005	2,382
MUSKEGON	\$5,945	\$4,912	\$16,653,069	2,801	3,390
NORTHWESTERN	\$6,720	\$5,131	\$18,949,856	2,820	3,693
ST. CLAIR	\$4,551	\$4,019	\$12,224,647	2,686	3,042
GROUP 3					
DELTA	\$5,533	\$5,012	\$35,401,770	6,398	7,063
GRAND RAPIDS	\$5,831	\$5,097	\$56,633,845	9,713	11,111
HENRY FORD	\$4,736	\$4,346	\$45,598,681	9,629	10,493
KALAMAZOO VALLEY	\$4,883	\$4,105	\$28,202,466	5,776	6,870
MOTT	\$5,226	\$3,844	\$29,379,721	5,622	7,644
SCHOOLCRAFT	\$4,129	\$3,457	\$33,820,798	8,192	9,782
WASHTENAW	\$5,550	\$4,485	\$43,890,317	7,908	9,787
WAYNE COUNTY	\$4,567	\$3,949	\$39,469,103	8,642	9,995
GROUP 4					
LANSING	\$4,229	\$3,553	\$43,615,960	10,313	12,275
MACOMB	\$3,543	\$2,841	\$52,651,387	14,861	18,530
OAKLAND	\$4,273	\$3,867	\$65,551,828	15,341	16,952
STATE AGGREGATE	\$4,874	\$4,124	\$652,579,850	133,895	158,255
STATE AVERAGE	\$5,416	\$4,537			

TABLE 31
 COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
 2014-2015

ACS CODE & SUB-ACTIVITY	COST PER CONTACT HOUR	COST PER CREDIT HOUR	EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.1 GENERAL EDUCATION	\$7.51	\$133.75	\$320,775,489	42,692,258	2,398,277
1.2 BUSINESS & HUMAN SERVICES	\$7.98	\$147.48	\$121,581,438	15,231,391	824,382
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	\$14.23	\$323.73	\$66,481,867	4,670,637	205,362
1.4 HEALTH OCCUPATIONS	\$12.12	\$311.92	\$102,526,981	8,456,917	328,692
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	\$5.51	\$93.81	\$34,001,191	6,174,745	362,458
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	\$5.68	\$227.93	\$7,212,884	1,270,081	31,645
1.0 INSTRUCTION TOTAL	\$8.31	\$157.22	\$652,579,850	78,496,029	4,150,816

TABLE 32
 COST PER STUDENT CONTACT HOUR BY COLLEGE
 2014-2015

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP. & PERSONAL INTEREST
GROUP 1							
ALPENA	\$13.35	\$13.52	\$12.07	\$11.18	\$21.01	\$15.63	\$0.00
BAY DE NOC	\$11.43	\$13.61	\$9.02	\$10.11	\$10.63	\$11.82	\$0.00
GLEN OAKS	\$9.05	\$8.09	\$10.44	\$5.33	\$10.40	\$13.38	\$0.00
GOGEBIC	\$10.00	\$8.51	\$11.63	\$13.80	\$11.78	\$3.03	\$2.97
KIRTLAND	\$10.43	\$9.07	\$10.74	\$12.51	\$12.38	\$6.95	\$73.72
MID MICHIGAN	\$6.67	\$5.46	\$5.89	\$10.02	\$10.03	\$6.92	\$0.00
MONTCALM	\$11.65	\$10.64	\$12.96	\$13.23	\$14.48	\$8.30	\$24.79
NORTH CENTRAL	\$8.69	\$7.94	\$7.81	\$32.55	\$11.48	\$15.11	\$8.98
SOUTHWESTERN	\$8.02	\$7.39	\$4.73	\$10.36	\$13.36	\$8.14	\$0.24
WEST SHORE	\$10.36	\$10.20	\$11.46	\$13.50	\$11.50	\$6.60	\$0.00
GROUP 2							
JACKSON	\$9.61	\$8.64	\$9.08	\$12.71	\$14.41	\$6.10	\$68.24
KELLOGG	\$10.29	\$7.70	\$9.19	\$16.89	\$16.21	\$11.94	\$3.28
LAKE MICHIGAN	\$7.70	\$7.14	\$10.30	\$9.19	\$8.66	\$5.27	\$4.07
MONROE	\$10.63	\$8.96	\$10.85	\$13.12	\$15.19	\$10.28	\$0.77
MUSKEGON	\$9.91	\$8.70	\$9.10	\$12.93	\$15.29	\$11.09	\$14.94
NORTHWESTERN	\$10.35	\$8.02	\$10.70	\$23.27	\$10.93	\$8.06	\$4.11
ST. CLAIR	\$8.10	\$7.25	\$6.88	\$12.92	\$10.19	\$9.83	\$2.39
GROUP 3							
DELTA	\$10.11	\$9.31	\$8.83	\$12.41	\$16.37	\$9.62	\$7.64
GRAND RAPIDS	\$10.28	\$8.78	\$12.21	\$19.63	\$12.77	\$6.91	\$4.93
HENRY FORD	\$8.76	\$9.71	\$8.30	\$14.94	\$10.14	\$1.04	\$0.00
KALAMAZOO VALLEY	\$8.28	\$7.87	\$7.00	\$12.95	\$10.32	\$7.34	\$0.00
MOTT	\$7.75	\$6.99	\$6.48	\$9.16	\$11.25	\$7.49	\$5.18
SCHOOLCRAFT	\$6.97	\$6.33	\$7.88	\$10.91	\$13.30	\$5.55	\$3.15
WASHTENAW	\$9.04	\$6.86	\$9.36	\$22.78	\$14.23	\$5.41	\$4.56
WAYNE COUNTY	\$7.96	\$7.80	\$7.91	\$8.55	\$9.21	\$7.66	\$7.66
GROUP 4							
LANSING	\$7.16	\$5.93	\$5.91	\$10.24	\$11.52	\$7.71	\$5.76
MACOMB	\$5.73	\$5.07	\$4.66	\$15.16	\$12.85	\$1.03	\$0.35
OAKLAND	\$7.80	\$7.90	\$8.73	\$13.48	\$12.09	\$1.19	\$0.00
STATE AGGREGATE	\$8.31	\$7.51	\$7.98	\$14.23	\$12.12	\$5.51	\$5.41
STATE AVERAGE	\$9.12	\$8.31	\$8.90	\$13.73	\$12.56	\$7.76	\$8.73

TABLE 33
INSTRUCTIONAL SUPPORT COST
2014-2015

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,247	\$1,050	\$629	\$1,268,985	1,018	1,209	2,017
BAY DE NOC	\$1,318	\$1,049	\$440	\$1,613,047	1,224	1,538	3,663
GLEN OAKS	\$1,936	\$1,632	\$880	\$1,256,588	649	770	1,428
GOGEBIC	\$1,238	\$1,000	\$688	\$1,000,182	808	1,000	1,454
KIRTLAND	\$1,910	\$1,559	\$748	\$1,942,150	1,017	1,246	2,596
MID MICHIGAN	\$1,014	\$876	\$443	\$2,604,925	2,570	2,975	5,876
MONTCALM	\$2,272	\$2,032	\$818	\$2,324,472	1,023	1,144	2,842
NORTH CENTRAL	\$1,379	\$1,106	\$478	\$1,846,404	1,339	1,670	3,865
SOUTHWESTERN	\$1,161	\$928	\$646	\$1,926,099	1,659	2,076	2,983
WEST SHORE	\$1,908	\$1,624	\$600	\$1,490,458	781	918	2,486
GROUP 2							
JACKSON	\$706	\$623	\$332	\$2,538,370	3,597	4,074	7,647
KELLOGG	\$1,875	\$1,607	\$519	\$6,274,279	3,347	3,904	12,087
LAKE MICHIGAN	\$1,382	\$1,095	\$522	\$2,979,618	2,156	2,722	5,711
MONROE	\$1,886	\$1,588	\$552	\$3,782,267	2,005	2,382	6,855
MUSKEGON	\$1,248	\$1,031	\$487	\$3,494,409	2,801	3,390	7,179
NORTHWESTERN	\$2,523	\$1,927	\$554	\$7,114,956	2,820	3,693	12,854
ST. CLAIR	\$1,159	\$1,024	\$548	\$3,114,223	2,686	3,042	5,681
GROUP 3							
DELTA	\$1,338	\$1,212	\$589	\$8,559,098	6,398	7,063	14,543
GRAND RAPIDS	\$1,458	\$1,274	\$620	\$14,159,292	9,713	11,111	22,829
HENRY FORD	\$687	\$630	\$326	\$6,614,685	9,629	10,493	20,286
KALAMAZOO VALLEY	\$933	\$784	\$384	\$5,389,422	5,776	6,870	14,021
MOTT	\$1,774	\$1,304	\$682	\$9,971,327	5,622	7,644	14,624
SCHOOLCRAFT	\$1,427	\$1,195	\$387	\$11,691,994	8,192	9,782	30,217
WASHTENAW	\$1,371	\$1,108	\$523	\$10,843,355	7,908	9,787	20,751
WAYNE COUNTY	\$1,606	\$1,389	\$268	\$13,881,865	8,642	9,995	51,725
GROUP 4							
LANSING	\$1,883	\$1,582	\$759	\$19,415,542	10,313	12,275	25,574
MACOMB	\$1,220	\$978	\$452	\$18,123,168	14,861	18,530	40,079
OAKLAND	\$1,508	\$1,364	\$564	\$23,128,075	15,341	16,952	41,030
STATE AGGREGATE	\$1,407	\$1,190	\$564	\$188,349,255	133,895	158,255	382,903
STATE AVERAGE	\$1,477	\$1,235	\$551				

TABLE 34
STUDENT SERVICES COST
2014-2015

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,376	\$1,159	\$694	\$1,400,695	1,018	1,209	2,017
BAY DE NOC	\$1,312	\$1,044	\$438	\$1,605,298	1,224	1,538	3,663
GLEN OAKS	\$2,474	\$2,085	\$1,124	\$1,605,434	649	770	1,428
GOGEBIC	\$2,036	\$1,645	\$1,132	\$1,645,221	808	1,000	1,454
KIRTLAND	\$2,365	\$1,931	\$927	\$2,405,605	1,017	1,246	2,596
MID MICHIGAN	\$1,186	\$1,025	\$519	\$3,049,189	2,570	2,975	5,876
MONTCALM	\$1,194	\$1,067	\$430	\$1,220,978	1,023	1,144	2,842
NORTH CENTRAL	\$2,039	\$1,635	\$706	\$2,729,906	1,339	1,670	3,865
SOUTHWESTERN	\$1,821	\$1,455	\$1,013	\$3,021,136	1,659	2,076	2,983
WEST SHORE	\$1,456	\$1,238	\$457	\$1,136,861	781	918	2,486
GROUP 2							
JACKSON	\$1,592	\$1,406	\$749	\$5,727,965	3,597	4,074	7,647
KELLOGG	\$1,053	\$903	\$292	\$3,525,777	3,347	3,904	12,087
LAKE MICHIGAN	\$2,067	\$1,637	\$780	\$4,456,614	2,156	2,722	5,711
MONROE	\$1,523	\$1,282	\$445	\$3,052,631	2,005	2,382	6,855
MUSKEGON	\$1,753	\$1,449	\$684	\$4,911,143	2,801	3,390	7,179
NORTHWESTERN	\$2,013	\$1,537	\$442	\$5,675,921	2,820	3,693	12,854
ST. CLAIR	\$1,343	\$1,186	\$635	\$3,607,267	2,686	3,042	5,681
GROUP 3							
DELTA	\$1,073	\$972	\$472	\$6,865,549	6,398	7,063	14,543
GRAND RAPIDS	\$1,104	\$965	\$470	\$10,725,539	9,713	11,111	22,829
HENRY FORD	\$1,146	\$1,052	\$544	\$11,034,500	9,629	10,493	20,286
KALAMAZOO VALLEY	\$1,198	\$1,008	\$494	\$6,922,014	5,776	6,870	14,021
MOTT	\$2,065	\$1,519	\$794	\$11,607,892	5,622	7,644	14,624
SCHOOLCRAFT	\$1,573	\$1,317	\$426	\$12,883,392	8,192	9,782	30,217
WASHTENAW	\$1,486	\$1,201	\$566	\$11,751,217	7,908	9,787	20,751
WAYNE COUNTY	\$2,376	\$2,054	\$397	\$20,529,262	8,642	9,995	51,725
GROUP 4							
LANSING	\$1,279	\$1,074	\$516	\$13,186,307	10,313	12,275	25,574
MACOMB	\$972	\$779	\$360	\$14,440,864	14,861	18,530	40,079
OAKLAND	\$991	\$897	\$370	\$15,200,108	15,341	16,952	41,030
STATE AGGREGATE	\$1,389	\$1,175	\$370	\$185,924,285	133,895	158,255	382,903
STATE AVERAGE	\$1,567	\$1,304	\$603				

TABLE 35
SALARY AND FRINGE BENEFIT COSTS
2014-2015

	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
	SALARIES	FRINGE BENEFITS	COMPENSATION COLUMNS B + C	COMPENSATION % COLUMN D / F	TOTAL EXPENDITURES
GROUP 1					
ALPENA	\$8,001,003	\$4,314,899	\$12,315,902	83.4%	\$14,766,078
BAY DE NOC	\$9,072,366	\$5,295,298	\$14,367,664	81.7%	\$17,584,232
GLEN OAKS	\$5,347,524	\$2,398,590	\$7,746,114	80.5%	\$9,621,766
GOGEBIC	\$5,274,325	\$2,863,788	\$8,138,113	76.8%	\$10,596,819
KIRTLAND	\$7,333,215	\$3,469,440	\$10,802,655	73.0%	\$14,797,357
MID MICHIGAN	\$11,576,066	\$6,344,930	\$17,920,996	80.7%	\$22,215,104
MONTCALM	\$6,889,212	\$4,129,173	\$11,018,385	77.7%	\$14,181,182
NORTH CENTRAL	\$6,783,584	\$3,368,205	\$10,151,789	64.8%	\$15,667,439
SOUTHWESTERN	\$9,369,183	\$3,801,164	\$13,170,347	65.5%	\$20,095,173
WEST SHORE	\$6,297,700	\$3,435,212	\$9,732,912	80.9%	\$12,024,240
GROUP 2					
JACKSON	\$19,781,771	\$8,352,346	\$28,134,117	73.6%	\$38,230,905
KELLOGG	\$19,555,550	\$9,935,981	\$29,491,531	77.8%	\$37,910,424
LAKE MICHIGAN	\$12,646,459	\$6,112,309	\$18,758,768	72.2%	\$25,966,999
MONROE	\$13,906,149	\$7,423,346	\$21,329,495	82.8%	\$25,752,579
MUSKEGON	\$16,349,937	\$8,521,582	\$24,871,519	76.6%	\$32,474,729
NORTHWESTERN	\$21,277,153	\$10,628,743	\$31,905,896	73.8%	\$43,224,426
ST. CLAIR	\$13,763,302	\$7,117,084	\$20,880,386	79.8%	\$26,158,234
GROUP 3					
DELTA	\$36,575,143	\$18,445,279	\$55,020,422	83.1%	\$66,213,980
GRAND RAPIDS	\$59,999,051	\$33,099,323	\$93,098,374	84.8%	\$109,828,248
HENRY FORD	\$43,308,002	\$20,905,821	\$64,213,823	79.1%	\$81,148,830
KALAMAZOO VALLEY	\$28,544,731	\$14,685,471	\$43,230,202	80.4%	\$53,769,202
MOTT	\$37,585,941	\$18,667,639	\$56,253,580	77.5%	\$72,620,678
SCHOOLCRAFT	\$42,456,960	\$20,786,388	\$63,243,348	79.6%	\$79,414,742
WASHTENAW	\$51,904,944	\$23,761,074	\$75,666,018	83.5%	\$90,570,232
WAYNE COUNTY	\$47,014,316	\$23,561,835	\$70,576,151	67.9%	\$104,016,133
GROUP 4					
LANSING	\$56,629,153	\$25,083,969	\$81,713,122	78.8%	\$103,719,411
MACOMB	\$64,981,049	\$33,942,008	\$98,923,057	82.8%	\$119,460,550
OAKLAND	\$77,631,525	\$41,495,007	\$119,126,532	83.7%	\$142,284,723
STATE AGGREGATE	\$739,855,314	\$371,945,904	\$1,111,801,218	79.2%	\$1,404,314,415

TABLE 36
 COST PER SQUARE FOOT
 2014-2015

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	\$3.02	\$1,164,649	385,982
BAY DE NOC	\$4.42	\$1,712,944	387,154
GLEN OAKS	\$3.52	\$700,705	198,848
GOGEBIC	\$2.07	\$488,292	236,250
KIRTLAND	\$4.77	\$1,369,658	287,321
MID MICHIGAN	\$3.48	\$1,599,061	459,408
MONTCALM	\$4.34	\$1,083,153	249,816
NORTH CENTRAL	\$4.52	\$1,246,542	275,665
SOUTHWESTERN	\$3.95	\$2,105,542	532,907
WEST SHORE	\$4.79	\$1,253,090	261,817
GROUP 2			
JACKSON	\$4.63	\$3,492,594	754,336
KELLOGG	\$5.09	\$3,065,427	602,571
LAKE MICHIGAN	\$5.03	\$2,945,879	585,405
MONROE	\$5.19	\$2,394,080	461,549
MUSKEGON	\$4.97	\$2,699,017	543,212
NORTHWESTERN	\$5.28	\$4,063,331	769,995
ST. CLAIR	\$4.67	\$2,189,169	468,692
GROUP 3			
DELTA	\$4.87	\$4,948,648	1,016,035
GRAND RAPIDS	\$8.22	\$10,865,878	1,322,529
HENRY FORD	\$8.16	\$7,915,786	970,000
KALAMAZOO VALLEY	\$6.71	\$4,911,744	731,719
MOTT	\$8.32	\$9,121,534	1,095,706
SCHOOLCRAFT	\$9.26	\$7,742,262	836,430
WASHTENAW	\$8.09	\$9,717,530	1,201,820
WAYNE COUNTY	\$8.21	\$11,652,442	1,419,495
GROUP 4			
LANSING	\$5.32	\$10,011,565	1,883,612
MACOMB	\$6.79	\$11,491,812	1,692,339
OAKLAND	\$6.84	\$14,830,147	2,166,843
STATE AGGREGATE	\$6.28	\$136,782,480	21,797,456

TABLE 37
ENERGY COST PER CUBIC FOOT
2014-2015

	ENERGY COST PER CUBIC FOOT	ENERGY EXPENDITURES	CUBIC FEET
GROUP 1			
ALPENA	\$0.0727	456,506	6,280,511
BAY DE NOC	\$0.1022	471,273	4,611,408
GLEN OAKS	\$0.1180	287,138	2,432,352
GOGEBIC	\$0.0758	303,145	3,997,167
KIRTLAND	\$0.1534	461,929	3,012,023
MID MICHIGAN	\$0.1232	797,996	6,475,525
MONTCALM	\$0.1119	418,295	3,737,480
NORTH CENTRAL	\$0.1365	462,943	3,390,540
SOUTHWESTERN	\$0.1152	827,909	7,188,578
WEST SHORE	\$0.1165	513,382	4,405,592
GROUP 2			
JACKSON	\$0.1131	1,320,022	11,670,384
KELLOGG	\$0.0830	746,987	9,000,691
LAKE MICHIGAN	\$0.0646	691,533	10,696,670
MONROE	\$0.0854	645,312	7,559,116
MUSKEGON	\$0.0869	622,285	7,164,222
NORTHWESTERN	\$0.1056	1,131,443	10,709,471
ST. CLAIR	\$0.0959	688,015	7,171,759
GROUP 3			
DELTA	\$0.0910	1,395,929	15,340,183
GRAND RAPIDS	\$0.1212	2,474,583	20,420,804
HENRY FORD	\$0.1004	1,363,459	13,580,000
KALAMAZOO VALLEY	\$0.1145	1,327,022	11,584,773
MOTT	\$0.1405	2,155,244	15,342,972
SCHOOLCRAFT	\$0.1007	1,431,880	14,223,873
WASHTENAW	\$0.1196	2,177,284	18,210,221
WAYNE COUNTY	\$0.1041	2,006,306	19,277,388
GROUP 4			
LANSING	\$0.1475	3,252,888	22,057,097
MACOMB	\$0.1131	3,251,352	28,740,785
OAKLAND	\$0.1155	3,477,555	30,118,460
STATE AGGREGATE	\$0.1104	\$35,159,616	318,400,045

SECTION V
ADDITIONAL DATA SETS FOR FY
2014-2015

TABLE 38
INSTRUCTIONAL NEED
Fiscal Year 2014-2015

	1.1 GENERAL EDUCATION			1.2 BUSINESS & HUMAN SERVICES			1.3 TECHNICAL & INDUSTRIAL		
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED
ALPENA	314,416	\$13.52	\$2,361,264	95,600	\$12.07	\$762,888	133,064	\$11.18	\$1,893,501
BAY DE NOC	314,425	\$13.61	\$2,361,332	203,212	\$9.02	\$1,621,632	57,673	\$10.11	\$820,687
DELTA	2,013,975	\$9.31	\$15,124,952	678,464	\$8.83	\$5,414,143	251,716	\$12.41	\$3,581,919
GLEN OAKS	206,059	\$8.09	\$1,547,503	60,046	\$10.44	\$479,167	16,897	\$5.33	\$240,444
GOGEBIC	261,760	\$8.51	\$1,965,818	90,646	\$11.63	\$723,355	57,869	\$13.80	\$823,476
GRAND RAPIDS	2,979,888	\$8.78	\$22,378,959	1,068,408	\$12.21	\$8,525,896	315,221	\$19.63	\$4,485,595
HENRY FORD	2,591,155	\$9.71	\$19,459,574	888,865	\$8.30	\$7,093,143	288,627	\$14.94	\$4,107,162
JACKSON	1,066,880	\$8.64	\$8,012,269	263,539	\$9.08	\$2,103,041	53,024	\$12.71	\$754,532
KALAMAZOO VALLEY	1,869,968	\$7.87	\$14,043,460	707,044	\$7.00	\$5,642,211	237,002	\$12.95	\$3,372,538
KELLOGG	932,800	\$7.70	\$7,005,328	406,712	\$9.19	\$3,245,562	126,049	\$16.89	\$1,793,677
KIRTLAND	235,923	\$9.07	\$1,771,782	126,303	\$10.74	\$1,007,898	73,453	\$12.51	\$1,045,236
LAKE MICHIGAN	716,215	\$7.14	\$5,378,775	178,994	\$10.30	\$1,428,372	59,843	\$9.19	\$851,566
LANSING	3,245,049	\$5.93	\$24,370,318	1,053,612	\$5.91	\$8,407,824	463,411	\$10.24	\$6,594,339
MACOMB	5,480,453	\$5.07	\$41,158,202	2,150,185	\$4.66	\$17,158,476	536,053	\$15.16	\$7,628,034
MID MICHIGAN	764,531	\$5.46	\$5,741,628	271,696	\$5.89	\$2,168,134	81,043	\$10.02	\$1,153,242
MONROE	596,068	\$8.96	\$4,476,471	234,650	\$10.85	\$1,872,507	126,471	\$13.12	\$1,799,682
MONTCALM	297,876	\$10.64	\$2,237,049	105,316	\$12.96	\$840,422	43,572	\$13.23	\$620,030
MOTT	1,682,222	\$6.99	\$12,633,487	890,962	\$6.48	\$7,109,877	254,832	\$9.16	\$3,626,259
MUSKEGON	1,017,266	\$8.70	\$7,639,668	252,993	\$9.10	\$2,018,884	139,220	\$12.93	\$1,981,101
NORTH CENTRAL	540,498	\$7.94	\$4,059,140	153,045	\$7.81	\$1,221,299	5,925	\$32.55	\$84,313
NORTHWESTERN	959,443	\$8.02	\$7,205,417	345,295	\$10.70	\$2,755,454	210,085	\$23.27	\$2,989,510
OAKLAND	4,848,020	\$7.90	\$36,408,630	1,589,727	\$8.73	\$12,686,021	283,359	\$13.48	\$4,032,199
ST. CLAIR	796,496	\$7.25	\$5,981,685	260,659	\$6.88	\$2,080,059	64,741	\$12.92	\$921,264
SCHOOLCRAFT	2,772,744	\$6.33	\$20,823,307	1,093,633	\$7.88	\$8,727,191	142,728	\$10.91	\$2,031,019
SOUTHWESTERN	510,461	\$7.39	\$3,833,562	212,465	\$4.73	\$1,695,471	78,172	\$10.36	\$1,112,388
WASHTENAW	2,845,047	\$6.86	\$21,366,303	892,131	\$9.36	\$7,119,205	378,555	\$22.78	\$5,386,838
WAYNE COUNTY	2,595,260	\$7.80	\$19,490,403	879,349	\$7.91	\$7,017,205	165,852	\$8.55	\$2,360,074
WEST SHORE	237,360	\$10.20	\$1,782,574	77,840	\$11.46	\$621,163	26,180	\$13.50	\$372,541
STATE TOTAL	42,692,258	\$7.51	\$320,618,858	15,231,391	\$7.98	\$121,546,500	4,670,637	\$14.23	\$66,463,165

TABLE 38 (continued)
 INSTRUCTIONAL NEED
 Fiscal Year 2014-2015

	1.4 HEALTH OCCUPATIONS		1.5 DEVELOPMENTAL & BASIC SKILLS		1.6 HUMAN DEVELOPMENT	
	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR
ALPENA	40,533	\$21.01	16,248	\$15.63	0	\$0.00
BAY DE NOC	138,022	\$10.63	47,424	\$11.82	0	\$0.00
DELTA	334,695	\$16.37	194,655	\$9.62	18,585	\$7.64
GLEN OAKS	84,838	\$10.40	14,273	\$13.38	0	\$0.00
GOGEBIC	71,268	\$11.78	5,824	\$3.03	6,816	\$2.97
GRAND RAPIDS	566,212	\$12.77	567,376	\$6.91	13,968	\$4.93
HENRY FORD	798,719	\$10.14	619,909	\$1.04	17,424	\$0.00
JACKSON	384,633	\$14.41	252,016	\$6.10	353	\$68.24
KALAMAZOO VALLEY	372,483	\$10.32	220,864	\$7.34	0	\$0.00
KELLOGG	341,223	\$16.21	100,302	\$11.94	8,140	\$3.28
KIRTLAND	137,851	\$12.38	43,880	\$6.95	64	\$73.72
LAKE MICHIGAN	248,948	\$8.66	128,244	\$5.27	12,425	\$4.07
LANSING	672,211	\$11.52	604,870	\$7.71	27,696	\$5.76
MACOMB	484,705	\$12.85	429,770	\$1.03	95,330	\$0.35
MID MICHIGAN	250,148	\$10.03	108,077	\$6.92	0	\$0.00
MONROE	143,992	\$15.19	65,134	\$10.28	1,196	\$0.77
MONTCALM	84,916	\$14.48	32,856	\$8.30	104	\$24.79
MOTT	582,089	\$11.25	350,352	\$7.49	30,036	\$5.18
MUSKEGON	166,981	\$15.29	98,619	\$11.09	2,831	\$14.94
NORTH CENTRAL	98,729	\$11.48	18,199	\$15.11	11,713	\$8.98
NORTHWESTERN	142,119	\$10.93	89,755	\$8.06	8,248	\$4.11
OAKLAND	700,680	\$12.09	890,257	\$1.19	0	\$0.00
ST. CLAIR	309,155	\$10.19	62,633	\$9.83	10,465	\$2.39
SCHOOLCRAFT	283,104	\$13.30	318,704	\$5.55	34,789	\$3.15
SOUTHWESTERN	104,642	\$13.36	104,725	\$8.14	15,079	\$0.24
WASHTENAW	374,982	\$14.23	274,255	\$5.41	30,282	\$4.56
WAYNE COUNTY	481,359	\$9.21	473,956	\$7.66	280,765	\$7.66
WEST SHORE	57,680	\$11.50	41,568	\$6.60	0	\$0.00
STATE TOTAL	8,456,917	\$12.12	6,174,745	\$5.51	626,309	\$5.41

TABLE 39
NON-INSTRUCTIONAL DATA SETS
2014-2015

	INSTRUCTIONAL SUPPORT EXPENDITURES	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL FUNDS
ALPENA	\$1,268,985	\$1,251,499	2,017	\$620	3,040,869
BAY DE NOC	\$1,613,047	\$1,605,298	3,663	\$438	4,071,719
DELTA	\$8,559,098	\$6,342,213	14,543	\$436	16,992,112
GLEN OAKS	\$1,256,588	\$1,351,799	1,428	\$947	1,637,050
GOGEBIC	\$1,000,182	\$1,456,165	1,454	\$1,001	1,886,328
GRAND RAPIDS	\$14,159,292	\$10,061,147	22,829	\$441	21,985,544
HENRY FORD	\$6,614,685	\$10,536,804	20,286	\$519	33,523,951
JACKSON	\$2,538,370	\$4,887,273	7,647	\$639	8,922,468
KALAMAZOO VALLEY	\$5,389,422	\$6,497,785	14,021	\$463	14,487,110
KELLOGG	\$6,274,279	\$3,413,735	12,087	\$282	10,328,144
KIRTLAND	\$1,942,150	\$2,234,515	2,596	\$861	3,517,073
LAKE MICHIGAN	\$2,979,618	\$3,835,602	5,711	\$672	6,525,279
LANSING	\$19,415,542	\$12,553,159	25,574	\$491	22,505,731
MACOMB	\$18,123,168	\$14,160,230	40,079	\$353	29,089,997
MID MICHIGAN	\$2,604,925	\$2,954,029	5,876	\$503	7,103,316
MONROE	\$3,782,267	\$3,052,631	6,855	\$445	4,235,483
MONTCALM	\$2,324,472	\$1,220,978	2,842	\$430	3,149,873
MOTT	\$9,971,327	\$10,547,525	14,624	\$721	20,038,208
MUSKEGON	\$3,494,409	\$4,084,659	7,179	\$569	6,457,180
NORTH CENTRAL	\$1,846,404	\$2,729,906	3,865	\$706	3,438,439
NORTHWESTERN	\$7,114,956	\$5,675,921	12,854	\$442	6,223,709
OAKLAND	\$23,128,075	\$14,453,045	41,030	\$352	31,655,877
ST. CLAIR	\$3,114,223	\$3,222,205	5,681	\$567	5,644,824
SCHOOLCRAFT	\$11,691,994	\$12,211,873	30,217	\$404	13,274,034
SOUTHWESTERN	\$1,926,099	\$3,021,136	2,983	\$1,013	4,856,096
WASHTENAW	\$10,843,355	\$11,751,217	20,751	\$566	16,235,003
WAYNE COUNTY	\$13,881,865	\$20,126,887	51,725	\$389	41,143,694
WEST SHORE	\$1,490,458	\$1,136,861	2,486	\$457	2,020,118
STATE TOTAL	\$188,349,255	\$176,376,097	382,903	\$461	343,989,229

TABLE 39 (continued)
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2014-2015

	FYES	OPERATING FUND EXPENDITURES
ALPENA	1,018	\$14,766,078
BAY DE NOC	1,224	\$17,584,232
DELTA	6,398	\$66,213,980
GLEN OAKS	649	\$9,621,766
GOGEBIC	808	\$10,596,819
GRAND RAPIDS	9,713	\$109,828,248
HENRY FORD	9,629	\$81,148,830
JACKSON	3,597	\$38,230,905
KALAMAZOO VALLEY	5,776	\$53,769,202
KELLOGG	3,347	\$37,910,424
KIRTLAND	1,017	\$14,797,357
LAKE MICHIGAN	2,156	\$25,966,999
LANSING	10,313	\$103,719,411
MACOMB	14,861	\$119,460,550
MID MICHIGAN	2,570	\$22,215,104
MONROE	2,005	\$25,752,579
MONTCALM	1,023	\$14,181,182
MOTT	5,622	\$72,620,678
MUSKEGON	2,801	\$32,474,729
NORTH CENTRAL	1,339	\$15,667,439
NORTHWESTERN	2,820	\$43,224,426
OAKLAND	15,341	\$142,284,723
ST. CLAIR	2,686	\$26,158,234
SCHOOLCRAFT	8,192	\$79,414,742
SOUTHWESTERN	1,659	\$20,095,173
WASHTENAW	7,908	\$90,570,232
WAYNE COUNTY	8,642	\$104,016,133
WEST SHORE	781	\$12,024,240
STATE TOTAL	133,895	\$1,404,314,415

TABLE 39 (continued)
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2014-2015

	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT
ALPENA	\$1,164,649	385,982	\$3.02	\$2,423,967	\$456,506	6,280,511	\$0.0727
BAY DE NOC	\$1,712,944	387,154	\$4.42	\$2,431,327	\$471,273	4,611,408	\$0.1022
DELTA	\$4,948,648	1,016,035	\$4.87	\$6,380,700	\$1,395,929	15,340,183	\$0.0910
GLEN OAKS	\$700,705	198,848	\$3.52	\$1,248,765	\$287,138	2,432,352	\$0.1180
GOGEBIC	\$488,292	236,250	\$2.07	\$1,483,650	\$303,145	3,997,167	\$0.0758
GRAND RAPIDS	\$10,865,878	1,322,529	\$8.22	\$8,305,482	\$2,474,583	20,420,804	\$0.1212
HENRY FORD	\$7,915,786	970,000	\$8.16	\$6,091,600	\$1,363,459	13,580,000	\$0.1004
JACKSON	\$3,492,594	754,336	\$4.63	\$4,737,230	\$1,320,022	11,670,384	\$0.1131
KALAMAZOO VALLEY	\$4,911,744	731,719	\$6.71	\$4,595,195	\$1,327,022	11,584,773	\$0.1145
KELLOGG	\$3,065,427	602,571	\$5.09	\$3,784,146	\$746,987	9,000,691	\$0.0830
KIRTLAND	\$1,369,658	287,321	\$4.77	\$1,804,376	\$461,929	3,012,023	\$0.1534
LAKE MICHIGAN	\$2,945,879	585,405	\$5.03	\$3,676,343	\$691,533	10,696,670	\$0.0646
LANSING	\$10,011,565	1,883,612	\$5.32	\$11,829,083	\$3,252,888	22,057,097	\$0.1475
MACOMB	\$11,491,812	1,692,339	\$6.79	\$10,627,889	\$3,251,352	28,740,785	\$0.1131
MID MICHIGAN	\$1,599,061	459,408	\$3.48	\$2,885,082	\$797,996	6,475,525	\$0.1232
MONROE	\$2,394,080	461,549	\$5.19	\$2,898,528	\$645,312	7,559,116	\$0.0854
MONTCALM	\$1,083,153	249,816	\$4.34	\$1,568,844	\$418,295	3,737,480	\$0.1119
MOTT	\$9,121,534	1,095,706	\$8.32	\$6,881,034	\$2,155,244	15,342,972	\$0.1405
MUSKEGON	\$2,699,017	543,212	\$4.97	\$3,411,371	\$622,285	7,164,222	\$0.0869
NORTH CENTRAL	\$1,246,542	275,665	\$4.52	\$1,731,176	\$462,943	3,390,540	\$0.1365
NORTHWESTERN	\$4,063,331	769,995	\$5.28	\$4,835,569	\$1,131,443	10,709,471	\$0.1056
OAKLAND	\$14,830,147	2,166,843	\$6.84	\$13,607,774	\$3,477,555	30,118,460	\$0.1155
ST. CLAIR	\$2,189,169	468,692	\$4.67	\$2,943,386	\$688,015	7,171,759	\$0.0959
SCHOOLCRAFT	\$7,742,262	836,430	\$9.26	\$5,252,780	\$1,431,880	14,223,873	\$0.1007
SOUTHWESTERN	\$2,105,542	532,907	\$3.95	\$3,346,656	\$827,909	7,188,578	\$0.1152
WASHTENAW	\$9,717,530	1,201,820	\$8.09	\$7,547,430	\$2,177,284	18,210,221	\$0.1196
WAYNE COUNTY	\$11,652,442	1,419,495	\$8.21	\$8,914,429	\$2,006,306	19,277,388	\$0.1041
WEST SHORE	\$1,253,090	261,817	\$4.79	\$1,644,211	\$513,382	4,405,592	\$0.1165
STATE TOTAL	\$136,782,480	21,797,456	\$6.28	\$136,888,024	\$35,159,616	318,400,045	\$0.1104

TABLE 40
TAX GRANTS FOR
Fiscal Year 2014-2015

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE
ALPENA	\$1,014,846	1,018	\$997	2.5000	0.5500
BAY DE NOC	\$1,192,275	1,224	\$974	2.3076	0.5500
DELTA	\$11,284,554	6,398	\$1,764	2.0427	0.5500
GLEN OAKS	\$1,925,471	649	\$2,967	2.7249	0.5500
GOGEBIC	\$498,569	808	\$617	1.3129	0.3129
GRAND RAPIDS	\$20,835,841	9,713	\$2,145	1.7865	0.5500
HENRY FORD	\$3,348,433	9,629	\$348	4.0000	0.5500
JACKSON	\$4,136,654	3,597	\$1,150	1.1446	0.1446
KALAMAZOO VALLEY	\$7,956,383	5,776	\$1,377	2.4089	0.5500
KELLOGG	\$3,386,898	3,347	\$1,012	2.8636	0.5500
KIRTLAND	\$2,949,008	1,017	\$2,900	2.1093	0.5500
LAKE MICHIGAN	\$8,650,013	2,156	\$4,012	1.7854	0.5500
LANSING	\$10,131,873	10,313	\$982	3.8072	0.5500
MACOMB	\$24,623,156	14,861	\$1,657	1.4212	0.4212
MID MICHIGAN	\$1,869,486	2,570	\$727	1.2232	0.2232
MONROE	\$5,540,650	2,005	\$2,763	2.1794	0.5500
MONTCALM	\$2,178,537	1,023	\$2,130	0.0000	-1.0000
MOTT	\$9,031,174	5,622	\$1,606	1.9896	0.5500
MUSKEGON	\$4,291,851	2,801	\$1,532	2.2037	0.5500
NORTH CENTRAL	\$2,654,782	1,339	\$1,983	2.1091	0.5500
NORTHWESTERN	\$4,473,291	2,820	\$1,586	2.1700	0.5500
OAKLAND	\$48,802,670	15,341	\$3,181	1.5844	0.5500
ST. CLAIR	\$5,063,124	2,686	\$1,885	1.8891	0.5500
SCHOOLCRAFT	\$12,739,406	8,192	\$1,555	1.7967	0.5500
SOUTHWESTERN	\$2,078,679	1,659	\$1,253	2.4280	0.5500
WASHTENAW	\$14,180,216	7,908	\$1,793	3.4576	0.5500
WAYNE COUNTY	\$23,816,905	8,642	\$2,756	3.2408	0.5500
WEST SHORE	\$2,864,588	781	\$3,668	2.1175	0.5500
STATE TOTAL	\$241,519,333	133,895	\$1,804		

TABLE 41
ENROLLMENT AND TUITION DATA SETS
2014-2015

	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	AVERAGE TUITION REVENUE
ALPENA	16,774	14,776	\$115.00	\$181.00	\$4,036,373
BAY DE NOC	18,566	19,376	\$107.00	\$188.00	\$4,956,390
DELTA	171,719	26,613	\$91.70	\$146.90	\$21,155,311
GLEN OAKS	16,124	3,986	\$98.00	\$158.00	\$2,227,013
GOGEBIC	6,989	18,052	\$102.00	\$144.00	\$3,606,203
GRAND RAPIDS	223,421	77,676	\$106.00	\$228.00	\$34,489,415
HENRY FORD	100,703	197,795	\$87.00	\$149.25	\$41,880,262
JACKSON	53,941	57,551	\$117.00	\$161.00	\$14,603,418
KALAMAZOO VALLEY	138,616	40,453	\$91.00	\$156.00	\$20,146,080
KELLOGG	65,531	38,214	\$96.50	\$156.50	\$12,612,395
KIRTLAND	18,849	12,693	\$99.00	\$137.00	\$3,903,000
LAKE MICHIGAN	55,638	11,212	\$89.50	\$138.40	\$7,273,328
LANSING	200,721	118,996	\$85.00	\$170.00	\$38,946,624
MACOMB	387,703	72,989	\$91.50	\$140.00	\$49,851,335
MID MICHIGAN	25,352	54,328	\$101.00	\$185.00	\$11,276,713
MONROE	51,513	10,638	\$95.00	\$163.00	\$6,775,702
MONTCALM	22,744	8,977	\$96.00	\$180.00	\$3,684,032
MOTT	145,921	28,367	\$124.40	\$180.72	\$18,907,640
MUSKEGON	58,977	27,869	\$96.00	\$178.00	\$10,295,695
NORTH CENTRAL	15,751	25,770	\$96.00	\$158.75	\$5,714,573
NORTHWESTERN	44,767	42,668	\$90.90	\$180.00	\$11,295,484
OAKLAND	378,879	96,699	\$82.00	\$154.00	\$52,821,224
ST. CLAIR	70,859	12,415	\$99.00	\$192.00	\$8,961,507
SCHOOLCRAFT	132,099	121,849	\$93.00	\$135.00	\$32,674,641
SOUTHWESTERN	18,781	32,638	\$111.25	\$144.25	\$7,122,980
WASHTENAW	153,124	92,039	\$93.00	\$149.00	\$29,915,132
WAYNE COUNTY	235,846	32,063	\$105.00	\$116.00	\$28,329,461
WEST SHORE	19,976	4,230	\$88.75	\$160.00	\$2,644,464
STATE TOTAL	2,849,884	1,300,932	\$98.13	\$161.78	\$490,106,394

SECTION VI
DATA BOOK COMPANION

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX65.XLS)

COLLEGE NAME: State of Michigan
CONTACT PERSON: Tracy Kuchuk
E-MAIL: kuchukt@michigan.gov

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	260,350	122,553	382,903

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	5,782	36,844	522,237	226,363	748,600	30,053,168	12,639,090	42,692,258	2,939,108	1,677,135	721,142	2,398,277	77,363.8	86,073.1
1.2	BUSINESS & HUMAN SERVICES	5,592	18,261	198,192	94,986	293,178	10,504,355	4,727,036	15,231,391	14,878,809	572,761	251,621	824,382	26,593.0	30,708.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	3,982	8,680	49,976	36,846	86,822	2,881,632	1,789,005	4,670,637	4,530,474	125,907	79,455	205,362	6,624.6	9,416.6
1.4	HEALTH OCCUPATIONS	2,583	8,318	84,520	42,899	127,419	5,496,504	2,960,413	8,456,917	8,275,430	213,035	115,657	328,692	10,603.0	17,050.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	474	6,319	75,282	37,865	113,147	4,065,566	2,109,179	6,174,745	45,657	237,567	193,981	431,548	13,920.9	12,449.1
1.6	HUMAN DEVELOPMENT	385	2,008	45,874	8,581	54,455	488,115	138,194	626,309		17,169	5,910	23,079	744.5	1,262.7
1.7	PERSONAL INTEREST	1,567	3,434	37,136	11,706	48,842	457,626	186,146	643,772		6,310	2,256	8,566	276.3	1,297.9
1.0	TOTAL	20,365	83,864	1,013,217	459,246	1,472,463	53,946,966	24,549,063	78,496,029	30,669,478	2,849,884	1,370,022	4,219,906	136,126.1	158,258.0

'014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS165.xls)

COLLEGE NAME: Alpena Community College
 CONTACT PERSON: Richard L Sutherland
 E-MAIL: sutherlr@alpenacc.edu

UNDUPLICATED HEADCOUNT====>	IN- DISTRICT 1,082	OUT- DISTRICT 935	TOTAL 2,017
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COURSE CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1 GENERAL EDUCATION	146	410	2,835	2,592	5,427	167,160	147,256	314,416	10,928	9,371	8,465	17,836	575.4	633.9
2 BUSINESS & HUMAN SERVICES	100	156	1,174	762	1,936	59,088	36,512	95,600	90,608	3,293	2,075	5,368	173.2	192.7
3 TECHNICAL & INDUSTRIAL OCCUPATIONS	100	150	802	1,212	2,014	60,696	72,368	133,064	127,912	2,643	3,281	5,924	191.1	268.3
4 HEALTH OCCUPATIONS	35	103	640	341	981	26,740	13,793	40,533	37,305	1,039	551	1,590	51.3	81.7
5 DEVELOPMENTAL EDUC. & BASIC SKILLS	7	28	154	150	304	8,456	7,792	16,248	0	428	404	832	26.8	32.8
6 HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0	0	0	0	0	0.0	0.0
7 PERSONAL INTEREST	0	0	0	0	0	0	0	0	0	0	0	0	0.0	0.0
8 TOTAL	388	847	5,605	5,057	10,662	322,140	277,721	599,861	266,753	16,774	14,776	31,550	1,017.8	1,209.4

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS265.xls)

COLLEGE NAME: Bay de Noc Community College
 CONTACT PERSON: Penny Pavlat
 E-MAIL: pavlatp@baycollege.edu

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	1,697	1,966	3,663

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	80	428	2,961	2,935	5,896	157,449	156,976	314,425	17,273	14,706	15,975	30,681	989.7	633.9
1.2	BUSINESS & HUMAN SERVICES	91	227	1,337	1,418	2,755	101,777	101,435	203,212	139,277	417	312	729	23.5	409.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	31	77	636	590	1,226	32,235	25,438	57,673	54,436	1,827	761	2,588	83.5	116.3
1.4	HEALTH OCCUPATIONS	39	165	1,062	1,263	2,325	64,488	73,534	138,022	117,870	426	574	1,000	32.3	278.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	56	310	447	757	19,232	28,192	47,424	320	1,190	1,754	2,944	95.0	95.6
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	4	30	107	106	213	1,084	1,012	2,096		0	0	0	0.0	4.2
1.0	TOTAL	254	983	6,413	6,759	13,172	376,265	386,587	762,852	329,176	18,566	19,376	37,942	1,224.0	1,538.0

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS365.xls)

COLLEGE NAME: Mott Community College
 CONTACT PERSON: Erin Shirey
 E-MAIL: erin.shirey@mcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	11,294	3,330	14,624

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	270	1,427	24,906	5,073	29,979	1,395,359	286,863	1,682,222	62,905	71,867	14,688	86,555	2,792.1	3,391.6
1.2	BUSINESS & HUMAN SERVICES	341	895	12,126	2,661	14,787	760,527	130,435	890,962	880,960	38,246	6,181	44,427	1,433.1	1,796.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	120	300	2,278	964	3,242	204,597	50,235	254,832	246,612	7,209	1,171	8,380	270.3	513.8
1.4	HEALTH OCCUPATIONS	195	684	7,013	2,101	9,114	452,119	129,970	582,089	580,835	11,677	3,549	15,226	491.2	1,173.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	358	5,070	889	5,959	301,331	49,021	350,352	0	16,361	2,644	19,005	613.1	706.4
1.6	HUMAN DEVELOPMENT	15	63	675	264	939	23,274	6,762	30,036		561	134	695	22.4	60.6
1.7	PERSONAL INTEREST	33	41	39	95	134	146	931	1,077		0	0	0	0.0	2.2
1.0	TOTAL	995	3,768	52,107	12,047	64,154	3,137,353	654,217	3,791,570	1,771,312	145,921	28,367	174,288	5,622.2	7,644.5

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS465.xls)

COLLEGE NAME: Delta College
 CONTACT PERSON: Michael Wood
 E-MAIL: williamwood@delta.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	12,263	2,280	14,543

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	318	2,115	32,182	4,893	37,075	1,750,805	263,170	2,013,975	290,029	101,262	15,100	116,362	3,753.6	4,060.4
1.2	BUSINESS & HUMAN SERVICES	346	1,130	14,229	2,431	16,660	588,987	89,477	678,464	670,529	35,560	4,825	40,385	1,302.7	1,367.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	248	550	4,286	1,055	5,341	210,903	40,813	251,716	251,701	10,142	2,287	12,429	400.9	507.5
1.4	HEALTH OCCUPATIONS	208	517	5,380	1,021	6,401	282,452	52,243	334,695	334,425	12,569	2,353	14,922	481.4	674.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	303	4,067	632	4,699	188,465	26,190	194,655	0	11,231	1,746	12,977	418.6	392.4
1.6	HUMAN DEVELOPMENT	14	47	614	171	785	14,100	4,485	18,585		940	299	1,239	40.0	37.5
1.7	PERSONAL INTEREST	35	50	524	62	586	9,971	1,269	11,240		15	3	18	0.6	22.7
1.0	TOTAL	1,181	4,712	61,282	10,265	71,547	3,025,683	477,647	3,503,330	1,546,684	171,719	26,613	198,332	6,397.8	7,063.2

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS565.xls)

COLLEGE NAME: Glen Oaks Community College
 CONTACT PERSON: Beverly Andrews
 E-MAIL: bandrews@glenoaks.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT====>	1,180	248	1,428

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	92	260	2,570	748	3,318	160,882	45,177	206,059	1,202	9,086	2,615	11,701	377.5	415.4
1.2	BUSINESS & HUMAN SERVICES	67	136	939	168	1,107	50,865	9,181	60,046	45,195	3,059	555	3,614	116.6	121.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	15	33	225	24	249	15,263	1,634	16,897	16,896	744	83	827	26.7	34.1
1.4	HEALTH OCCUPATIONS	34	59	749	143	892	70,877	13,961	84,838	84,837	2,613	490	3,103	100.1	171.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	25	157	61	218	10,263	4,010	14,273	0	622	243	865	27.9	28.8
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	213	513	4,640	1,144	5,784	308,150	73,963	382,113	148,130	16,124	3,986	20,110	648.8	770.4

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS665.xls)

COLLEGE NAME: Gogebic Community College
 CONTACT PERSON: Miranda Lawver
 E-MAIL: mirandal@gogebic.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	381	1,073	1,454

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	117	181	1,323	3,773	5,096	68,032	193,728	261,760	10,960	3,800	10,937	14,737	475.4	527.7
1.2	BUSINESS & HUMAN SERVICES	84	109	421	1,017	1,438	31,039	59,607	90,646	90,167	1,418	3,177	4,595	148.2	182.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	94	104	420	702	1,122	21,741	36,128	57,869	57,640	909	1,535	2,444	78.8	116.7
1.4	HEALTH OCCUPATIONS	42	66	330	1,047	1,377	17,082	54,186	71,268	70,354	616	1,859	2,475	79.8	143.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	10	37	84	121	1,792	4,032	5,824	2,976	112	252	364	11.7	11.7
1.6	HUMAN DEVELOPMENT	3	14	120	278	398	2,144	4,672	6,816		134	292	426	13.7	13.7
1.7	PERSONAL INTEREST	3	7	119	20	139	1,540	259	1,799		0	0	0	0.0	3.6
1.0	TOTAL	348	491	2,770	6,921	9,691	143,370	352,612	495,982	232,097	6,989	18,052	25,041	807.6	999.9

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS765.xls)

COLLEGE NAME: Grand Rapids Community College
 CONTACT PERSON: Mark P. Champion
 E-MAIL: mchampion@grcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	16,687	6,142	22,829

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	333	2,800	43,800	15,453	59,253	2,202,376	777,512	2,979,888	131,856	125,938	45,104	171,042	5,517.5	6,007.8
1.2	BUSINESS & HUMAN SERVICES	190	1,016	15,368	4,866	20,234	816,592	251,816	1,068,408	1,016,536	45,522	14,382	59,904	1,932.4	2,154.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	158	488	3,171	2,215	5,386	203,969	111,252	315,221	313,785	8,521	4,737	13,258	427.7	635.5
1.4	HEALTH OCCUPATIONS	104	704	9,373	2,827	12,200	433,464	132,748	566,212	560,372	17,988	5,568	23,556	759.9	1,141.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	28	496	7,966	2,510	10,476	433,808	133,568	567,376	5,856	24,792	76,762	101,554	3,275.9	1,143.9
1.6	HUMAN DEVELOPMENT	1	14	220	71	291	10,560	3,408	13,968		660	213	873	28.2	28.2
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	814	5,518	79,898	27,942	107,840	4,100,769	1,410,304	5,511,073	2,028,405	223,421	146,766	370,187	11,941.6	11,111.0

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS865.xls)

COLLEGE NAME: Henry Ford College
 CONTACT PERSON: Becky J. Chadwick
 E-MAIL: bchadwick@hfcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	6,651	13,635	20,286

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	292	2,204	17,662	29,132	46,794	1,015,761	1,575,394	2,591,155	185,537	60,239	94,363	154,602	4,987.2	5,224.1
1.2	BUSINESS & HUMAN SERVICES	172	1,022	5,195	12,351	17,546	262,766	626,099	888,865	839,940	16,636	39,445	56,081	1,809.1	1,792.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	265	500	782	4,983	5,765	44,762	243,865	288,627	248,254	2,290	12,965	15,255	492.1	581.9
1.4	HEALTH OCCUPATIONS	119	473	3,213	6,605	9,818	255,781	542,938	798,719	788,907	11,627	24,508	36,135	1,165.6	1,610.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	54	590	2,592	7,996	10,588	178,575	441,334	619,909	0	9,680	25,648	35,328	1,139.6	1,249.8
1.6	HUMAN DEVELOPMENT	10	44	139	521	660	3,664	13,760	17,424		231	866	1,097	35.4	35.1
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	912	4,833	29,583	61,588	91,171	1,761,309	3,443,390	5,204,699	2,062,638	100,703	197,795	298,498	9,629.0	10,493.3

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1065.xls)

COLLEGE NAME: Jackson College
CONTACT PERSON: Darrell Norris
E-MAIL: dnorris@jccmi.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT====>	4,576	3,071	7,647

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	124	976	9,467	8,932	18,399	556,197	510,683	1,066,880	0	31,463	29,266	60,729	1,959.0	2,151.0
1.2	BUSINESS & HUMAN SERVICES	119	374	2,363	2,941	5,304	119,950	143,589	263,539	263,539	6,991	8,308	15,299	493.5	531.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	49	93	437	362	799	30,975	22,049	53,024	53,024	1,338	1,071	2,409	77.7	106.9
1.4	HEALTH OCCUPATIONS	131	484	2,834	3,349	6,183	177,112	207,521	384,633	384,633	7,874	10,044	17,918	578.0	775.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11	307	2,086	2,997	5,083	104,536	147,480	252,016	0	6,271	8,848	15,119	487.7	508.1
1.6	HUMAN DEVELOPMENT	3	6	3	25	28	66	287	353		4	14	18	0.6	0.7
1.7	PERSONAL INTEREST	9	43	348	53	401	153	0	153		0	0	0	0.0	0.3
1.0	TOTAL	446	2,283	17,538	18,659	36,197	988,989	1,031,609	2,020,598	701,196	53,941	57,551	111,492	3,596.5	4,073.8

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1165.xls)

COLLEGE NAME: Kalamazoo Valley Community College
 CONTACT PERSON: Dan Mondoux
 E-MAIL: dmondoux@kvcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	10,886	3,135	14,021

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	220	1,426	26,760	7,825	34,585	1,448,200	421,768	1,869,968	144,144	83,759	24,868	108,627	3,504.1	3,770.1
1.2	BUSINESS & HUMAN SERVICES	138	564	9,282	2,463	11,745	551,816	155,228	707,044	683,464	27,207	7,322	34,529	1,113.8	1,425.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	94	183	2,077	629	2,706	180,738	56,264	237,002	237,002	6,313	1,858	8,171	263.6	477.8
1.4	HEALTH OCCUPATIONS	101	268	3,817	1,277	5,094	279,254	93,229	372,483	372,482	10,698	3,469	14,167	457.0	751.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	201	3,382	917	4,299	173,152	47,712	220,864	7,760	10,639	2,936	13,575	437.9	445.3
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	570	2,642	45,318	13,111	58,429	2,633,160	774,201	3,407,361	1,444,852	138,616	40,453	179,069	5,776.4	6,869.7

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1265.xls)

COLLEGE NAME: Kellogg Community College
 CONTACT PERSON: Naomi M. Livengood
 E-MAIL: livengoodn@kellogg.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	6,499	5,588	12,087

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	184	911	11,449	5,833	17,282	611,204	321,596	932,800	134,062	36,106	18,627	54,733	1,765.6	1,880.6
1.2	BUSINESS & HUMAN SERVICES	191	629	5,410	3,918	9,328	262,819	143,893	406,712	400,712	15,126	8,420	23,546	759.5	820.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	669	1,552	6,078	3,961	10,039	80,339	45,710	126,049	121,681	3,482	2,054	5,536	178.6	254.1
1.4	HEALTH OCCUPATIONS	135	322	2,144	2,439	4,583	158,027	183,196	341,223	341,223	6,261	7,226	13,487	435.1	687.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	25	151	1,558	626	2,184	71,648	28,654	100,302	702	4,345	1,696	6,041	194.9	202.2
1.6	HUMAN DEVELOPMENT	14	40	1,570	1,302	2,872	4,486	3,654	8,140		210	187	397	12.8	16.4
1.7	PERSONAL INTEREST	144	287	1,523	982	2,505	11,943	9,430	21,373		1	4	5	0.2	43.1
1.0	TOTAL	1,362	3,892	29,732	19,061	48,793	1,200,466	736,133	1,936,599	998,380	65,531	38,214	103,745	3,346.7	3,904.3

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1365.xls)

COLLEGE NAME: Kirtland Community College
 CONTACT PERSON: Nick Baker
 E-MAIL: nick.baker@kirtland.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	1,474	1,122	2,596

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	107	192	2,818	1,379	4,197	155,785	80,138	235,923	19,687	9,048	4,653	13,701	442.0	475.7
1.2	BUSINESS & HUMAN SERVICES	141	177	1,155	949	2,104	68,238	58,065	126,303	124,671	3,594	2,572	6,166	198.9	254.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	181	283	1,029	1,514	2,543	36,166	37,287	73,453	73,233	1,586	1,600	3,186	102.8	148.1
1.4	HEALTH OCCUPATIONS	62	88	900	885	1,785	69,410	68,441	137,851	92,539	2,907	2,840	5,747	185.4	277.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11	44	617	378	995	27,424	16,456	43,880	216	1,710	1,028	2,738	88.3	88.5
1.6	HUMAN DEVELOPMENT	1	1	4	0	4	64	0	64		4	0	4	0.1	0.1
1.7	PERSONAL INTEREST	13	18	189	11	200	729	42	771		0	0	0	0.0	1.6
1.0	TOTAL	516	803	6,712	5,116	11,828	357,816	260,429	618,245	310,346	18,849	12,693	31,542	1,017.5	1,246.5

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1465.xls)

COLLEGE NAME: Lake Michigan College
CONTACT PERSON: John Hulsebus
E-MAIL: jhulsebus@lakemichigancollege.edu

UNDUPLICATED HEADCOUNT====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	4,638	1,073	5,711

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	192	896	10,335	1,989	12,324	602,061	114,154	716,215	0	31,373	5,983	37,356	1,205.0	1,444.0
1.2	BUSINESS & HUMAN SERVICES	118	287	3,252	565	3,817	154,076	24,918	178,994	178,993	8,517	1,422	9,939	320.6	360.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	61	142	909	127	1,036	52,752	7,091	59,843	59,843	2,377	348	2,725	87.9	120.7
1.4	HEALTH OCCUPATIONS	104	294	2,543	906	3,449	178,995	69,953	248,948	248,948	5,889	2,201	8,090	261.0	501.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	158	1,816	260	2,076	111,898	16,346	128,244	0	6,499	969	7,468	240.9	258.6
1.6	HUMAN DEVELOPMENT	18	52	386	129	515	9,308	3,117	12,425		564	191	755	24.4	25.1
1.7	PERSONAL INTEREST	28	54	654	127	781	4,452	1,009	5,461		419	98	517	16.7	11.0
1.0	TOTAL	534	1,883	19,895	4,103	23,998	1,113,542	236,588	1,350,130	487,784	55,638	11,212	66,850	2,156.5	2,722.2

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1565.xls)

COLLEGE NAME: Lansing Community College
 CONTACT PERSON: Dana Cogswell
 E-MAIL: cogswd@lcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	14,565	11,009	25,574

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	375	2,495	32,275	19,541	51,816	2,012,491	1,232,558	3,245,049	436,085	112,251	69,181	181,432	5,852.6	6,542.4
1.2	BUSINESS & HUMAN SERVICES	324	1,172	12,862	7,224	20,086	666,720	386,892	1,053,612	1,017,271	37,686	20,410	58,096	1,874.1	2,124.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	239	609	3,605	2,981	6,586	249,360	214,051	463,411	447,278	9,928	7,648	17,576	567.0	934.3
1.4	HEALTH OCCUPATIONS	160	505	5,321	3,818	9,139	434,625	237,586	672,211	666,923	15,904	8,163	24,067	776.4	1,355.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	37	630	6,258	3,211	9,469	393,148	211,722	604,870	0	23,270	12,654	35,924	1,158.8	1,219.5
1.6	HUMAN DEVELOPMENT	4	37	379	209	588	17,760	9,936	27,696		1,110	621	1,731	55.8	55.8
1.7	PERSONAL INTEREST	12	146	674	395	1,069	13,623	8,034	21,657		572	319	891	28.7	43.7
1.0	TOTAL	1,151	5,594	61,374	37,379	98,753	3,787,727	2,300,779	6,088,506	2,567,557	200,721	118,996	319,717	10,313.4	12,275.2

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1665.xls)

COLLEGE NAME: Macomb Community College
 CONTACT PERSON: Bobbie Remias
 E-MAIL: remiasr@macomb.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	30,507	9,572	40,079

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	330	3,260	67,015	10,997	78,012	4,725,122	755,331	5,480,453	346,934	239,062	38,597	277,659	8,956.7	11,049.3
1.2	BUSINESS & HUMAN SERVICES	493	1,941	27,874	8,078	35,952	1,791,188	358,997	2,150,185	2,139,515	91,225	18,397	109,622	3,536.2	4,335.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	302	974	6,971	3,967	10,938	391,188	144,865	536,053	535,813	17,635	7,093	24,728	797.7	1,080.8
1.4	HEALTH OCCUPATIONS	182	606	7,617	1,723	9,340	402,010	82,695	484,705	484,649	16,251	3,337	19,588	631.9	977.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	29	488	7,984	1,657	9,641	350,756	79,014	429,770	0	18,684	4,200	22,884	738.2	866.5
1.6	HUMAN DEVELOPMENT	15	120	1,994	552	2,546	73,313	22,017	95,330		4,079	1,224	5,303	171.1	192.2
1.7	PERSONAL INTEREST	41	74	694	91	785	12,310	2,255	14,565		767	141	908	29.3	29.4
1.0	TOTAL	1,392	7,463	120,149	27,065	147,214	7,745,887	1,445,174	9,191,061	3,506,911	387,703	72,989	460,692	14,861.1	18,530.5

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1765.xls)

COLLEGE NAME: Mid Michigan Community College
 CONTACT PERSON: Kim Michael Oren
 E-MAIL: koren@midmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,885	3,991	5,876

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	118	761	4,091	10,405	14,496	215,457	549,074	764,531	28,809	12,939	32,600	45,539	1,469.0	1,541.4
1.2	BUSINESS & HUMAN SERVICES	97	283	1,424	2,916	4,340	89,891	181,805	271,696	271,696	4,488	9,227	13,715	442.4	547.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	63	222	683	856	1,539	47,869	33,174	81,043	80,911	2,344	1,553	3,897	125.7	163.4
1.4	HEALTH OCCUPATIONS	61	210	1,086	2,198	3,284	80,454	169,694	250,148	198,503	3,413	6,701	10,114	326.3	504.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	16	126	738	1,456	2,194	36,544	71,533	108,077	27,250	2,168	4,247	6,415	206.9	217.9
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	355	1,602	8,022	17,831	25,853	470,215	1,005,280	1,475,495	607,169	25,352	54,328	79,680	2,570.3	2,974.8

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1865.xls)

COLLEGE NAME: Monroe County Community College
 CONTACT PERSON: Suzanne Wetzel
 E-MAIL: swetzel@monroeccc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	5,439	1,416	6,855

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	159	602	8,716	1,661	10,377	501,854	94,214	596,068	69,203	27,850	5,318	33,168	1,069.9	1,201.8
1.2	BUSINESS & HUMAN SERVICES	172	388	4,454	1,325	5,779	194,728	39,922	234,650	234,650	11,335	2,114	13,449	433.8	473.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	89	145	1,256	335	1,591	99,454	27,017	126,471	126,471	4,416	1,149	5,565	179.5	255.0
1.4	HEALTH OCCUPATIONS	55	120	1,327	390	1,717	111,403	32,589	143,992	143,992	4,702	1,319	6,021	194.2	290.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	87	961	220	1,181	52,948	12,186	65,134	0	3,210	738	3,948	127.4	131.3
1.6	HUMAN DEVELOPMENT	26	49	282	24	306	1,105	91	1,196		0	0	0	0.0	2.4
1.7	PERSONAL INTEREST	50	135	1,053	78	1,131	13,486	682	14,168		0	0	0	0.0	28.6
1.0	TOTAL	558	1,526	18,049	4,033	22,082	974,978	206,701	1,181,679	574,316	51,513	10,638	62,151	2,004.8	2,382.5

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1965.xls)

COLLEGE NAME: Montcalm Community College
 CONTACT PERSON: Vladimir Edelman
 E-MAIL: vladimir.edelman@motncalm.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	2,071	771	2,842

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	165	513	4,382	1,461	5,843	222,102	75,774	297,876	0	13,003	4,524	17,527	565.4	600.6
1.2	BUSINESS & HUMAN SERVICES	131	295	1,562	695	2,257	75,070	30,246	105,316	105,316	4,217	1,710	5,927	191.2	212.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	78	122	625	383	1,008	27,759	15,813	43,572	43,572	1,477	873	2,350	75.8	87.8
1.4	HEALTH OCCUPATIONS	33	161	827	405	1,232	56,824	28,092	84,916	84,916	2,582	1,288	3,870	124.8	171.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11	53	639	254	893	23,472	9,384	32,856	0	1,465	582	2,047	66.0	66.2
1.6	HUMAN DEVELOPMENT	9	10	32	3	35	97	7	104		0	0	0	0.0	0.2
1.7	PERSONAL INTEREST	5	15	204	77	281	2,010	1,021	3,031		0	0	0	0.0	6.1
1.0	TOTAL	432	1,169	8,271	3,278	11,549	407,334	160,337	567,671	233,804	22,744	8,977	31,721	1,023.2	1,144.4

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2065.xls)

COLLEGE NAME: Muskegon Community College
CONTACT PERSON: Eduardo Bedoya
E-MAIL: eduardo.bedoya@muskegoncc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	4,733	2,446	7,179

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	287	1,295	12,475	5,845	18,320	691,082	326,184	1,017,266	29,700	38,065	17,994	56,059	1,808.4	2,050.9
1.2	BUSINESS & HUMAN SERVICES	156	516	3,785	1,525	5,310	178,284	74,709	252,993	247,547	10,098	4,251	14,349	462.9	510.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	98	274	1,028	594	1,622	87,967	51,253	139,220	106,021	3,014	1,763	4,777	154.1	280.7
1.4	HEALTH OCCUPATIONS	47	82	1,024	623	1,647	101,492	65,489	166,981	166,832	3,714	2,289	6,003	193.6	336.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	20	197	1,536	571	2,107	71,865	26,754	98,619	0	3,977	1,517	5,494	177.2	198.8
1.6	HUMAN DEVELOPMENT	16	35	290	89	379	2,475	356	2,831		22	7	29	0.9	5.7
1.7	PERSONAL INTEREST	10	11	92	43	135	2,360	941	3,301		87	48	135	4.4	6.7
1.0	TOTAL	634	2,410	20,230	9,290	29,520	1,135,525	545,686	1,681,211	550,100	58,977	27,869	86,846	2,801.5	3,389.6

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2165.xls)

COLLEGE NAME: North Central Michigan College
 CONTACT PERSON: Renee DeYoung
 E-MAIL: rdeyoung@ncmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====	1,837	2,028	3,865

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	181	665	4,070	5,802	9,872	215,209	325,289	540,498	16,634	10,635	16,937	27,572	889.4	1,089.7
1.2	BUSINESS & HUMAN SERVICES	116	301	1,170	1,914	3,084	56,395	96,650	153,045	148,082	3,028	5,329	8,357	269.6	308.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	16	36	53	227	280	1,195	4,730	5,925	5,925	63	325	388	12.5	11.9
1.4	HEALTH OCCUPATIONS	29	61	329	531	860	40,175	58,554	98,729	98,729	1,430	2,157	3,587	115.7	199.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	3	41	171	247	418	7,146	11,053	18,199	0	406	628	1,034	33.4	36.7
1.6	HUMAN DEVELOPMENT	24	52	262	291	553	4,195	7,518	11,713		189	394	583	18.8	23.6
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	369	1,156	6,055	9,012	15,067	324,315	503,794	828,109	269,370	15,751	25,770	41,521	1,339.4	1,669.6

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2265.xls)

COLLEGE NAME: Northwestern Michigan College
 CONTACT PERSON: Joy Evans
 E-MAIL: jevans@nmc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	8,303	4,551	12,854

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	322	999	10,004	7,864	17,868	536,924	422,519	959,443	49,003	27,303	22,778	50,081	1,615.5	1,934.4
1.2	BUSINESS & HUMAN SERVICES	280	572	4,173	3,013	7,186	177,751	167,544	345,295	344,784	8,988	8,146	17,134	552.7	696.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	186	355	1,192	2,616	3,808	67,263	142,822	210,085	210,021	3,092	7,183	10,275	331.5	423.6
1.4	HEALTH OCCUPATIONS	42	141	1,015	654	1,669	90,262	51,857	142,119	142,090	2,704	1,634	4,338	139.9	286.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	108	839	931	1,770	42,417	47,338	89,755	577	2,451	2,744	5,195	167.6	181.0
1.6	HUMAN DEVELOPMENT	8	27	242	133	375	4,916	3,332	8,248		229	183	412	13.3	16.6
1.7	PERSONAL INTEREST	394	599	5,852	1,350	7,202	64,371	12,382	76,753		0	0	0	0.0	154.7
1.0	TOTAL	1,247	2,801	23,317	16,561	39,878	983,904	847,794	1,831,698	746,475	44,767	42,668	87,435	2,820.5	3,693.0

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2365.xls)

COLLEGE NAME: Oakland Community College
 CONTACT PERSON: Mark Woods
 E-MAIL: mgwoods@oaklandcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	31,348	9,682	41,030

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	268	3,642	70,625	16,564	87,189	3,956,893	891,127	4,848,020	176,153	226,558	51,364	277,922	8,965.2	9,774.2
1.2	BUSINESS & HUMAN SERVICES	432	1,623	23,085	7,961	31,046	1,248,270	341,457	1,589,727	1,541,631	73,284	18,344	91,628	2,955.7	3,205.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	167	326	3,846	996	4,842	229,001	54,358	283,359	274,497	13,286	3,078	16,364	527.9	571.3
1.4	HEALTH OCCUPATIONS	152	468	7,349	1,674	9,023	573,625	127,055	700,680	700,680	24,840	5,609	30,449	982.2	1,412.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	23	691	9,219	4,439	13,658	611,050	279,207	890,257	0	36,882	16,840	53,722	1,733.0	1,794.9
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	18	146	2,377	1,021	3,398	68,875	27,476	96,351		4,029	1,464	5,493	177.2	194.3
1.0	TOTAL	1,060	6,896	116,501	32,655	149,156	6,687,714	1,720,680	8,408,394	2,692,961	378,879	96,699	475,578	15,341.2	16,952.5

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2465.xls)

COLLEGE NAME: St. Clair County Community College
 CONTACT PERSON: Celina Grondin
 E-MAIL: cgrondin@sc4.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	4,711	970	5,681

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	143	682	11,782	1,854	13,636	689,440	107,056	796,496	43,328	40,745	6,397	47,142	1,520.7	1,605.8
1.2	BUSINESS & HUMAN SERVICES	128	301	3,934	545	4,479	229,608	31,051	260,659	260,659	13,715	1,866	15,581	502.6	525.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	57	102	979	185	1,164	56,253	8,488	64,741	64,741	2,341	358	2,699	87.1	130.5
1.4	HEALTH OCCUPATIONS	109	308	3,408	1,212	4,620	233,096	76,059	309,155	271,795	10,110	3,264	13,374	431.4	623.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	69	947	147	1,094	54,715	7,918	62,633	0	3,396	488	3,884	125.3	126.3
1.6	HUMAN DEVELOPMENT	5	22	331	34	365	9,577	888	10,465		525	42	567	18.3	21.1
1.7	PERSONAL INTEREST	11	25	141	4	145	4,494	132	4,626		27	0	27	0.9	9.3
1.0	TOTAL	459	1,509	21,522	3,981	25,503	1,277,183	231,592	1,508,775	640,523	70,859	12,415	83,274	2,686.3	3,041.8

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2565.xls)

COLLEGE NAME: Schoolcraft College
 CONTACT PERSON: Cheryl McDonald
 E-MAIL: cmddonal@schoolcraft.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	13,096	17,121	30,217

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	332	2,389	26,437	22,647	49,084	1,536,039	1,236,705	2,772,744	338,245	86,079	69,523	155,602	5,019.4	5,590.2
1.2	BUSINESS & HUMAN SERVICES	360	1,329	9,614	12,026	21,640	489,981	603,652	1,093,633	1,086,341	28,058	31,962	60,020	1,936.1	2,204.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	73	203	1,056	1,163	2,219	66,309	76,419	142,728	125,024	3,280	3,519	6,799	219.3	287.8
1.4	HEALTH OCCUPATIONS	53	156	1,277	1,383	2,660	147,204	135,900	283,104	283,104	5,818	5,555	11,373	366.9	570.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	27	243	2,208	2,943	5,151	138,748	179,956	318,704	0	8,289	10,864	19,153	617.8	642.5
1.6	HUMAN DEVELOPMENT	36	88	743	1,085	1,828	15,053	19,736	34,789		575	426	1,001	32.3	70.1
1.7	PERSONAL INTEREST	296	745	6,951	5,905	12,856	105,644	100,640	206,284		0	0	0	0.0	415.9
1.0	TOTAL	1,177	5,153	48,286	47,152	95,438	2,498,978	2,353,008	4,851,986	1,832,714	132,099	121,849	253,948	8,191.8	9,782.2

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2665.xls)

COLLEGE NAME: Southwestern Michigan College
 CONTACT PERSON: Angela Evans
 E-MAIL: aevans14@swmich.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	1,164	1,819	2,983

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	137	557	3,216	5,419	8,635	192,529	317,932	510,461	7,996	10,103	16,490	26,593	857.8	1,029.2
1.2	BUSINESS & HUMAN SERVICES	95	224	1,282	2,263	3,545	76,388	136,077	212,465	207,888	3,969	6,983	10,952	353.3	428.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	85	115	366	665	1,031	26,936	51,236	78,172	78,172	1,112	2,042	3,154	101.7	157.6
1.4	HEALTH OCCUPATIONS	43	159	573	1,000	1,573	38,339	66,303	104,642	104,642	1,401	2,356	3,757	121.2	211.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	110	516	1,220	1,736	31,626	73,099	104,725	0	1,822	4,192	6,014	194.0	211.1
1.6	HUMAN DEVELOPMENT	7	28	179	262	441	6,154	8,925	15,079		353	526	879	28.4	30.4
1.7	PERSONAL INTEREST	12	19	35	75	110	1,350	3,029	4,379		21	49	70	2.3	8.8
1.0	TOTAL	391	1,212	6,167	10,904	17,071	373,322	656,601	1,029,923	398,698	18,781	32,638	51,419	1,658.7	2,076.5

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2765.xls)

COLLEGE NAME: Washtenaw Community College
 CONTACT PERSON: Kathy Currie
 E-MAIL: kcurrie@wccnet.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	11,774	8,977	20,751

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	242	1,913	31,927	19,255	51,182	1,789,392	1,055,655	2,845,047	145,863	96,358	57,668	154,026	4,968.6	5,736.0
1.2	BUSINESS & HUMAN SERVICES	306	1,121	11,844	6,344	18,188	566,698	325,433	892,131	892,131	28,971	16,787	45,758	1,476.1	1,798.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	158	236	2,063	3,176	5,239	184,064	194,491	378,555	378,555	6,580	8,106	14,686	473.7	763.2
1.4	HEALTH OCCUPATIONS	137	436	4,416	1,465	5,881	276,950	98,032	374,982	374,982	9,177	2,665	11,862	382.6	756.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	29	148	2,848	1,639	4,487	173,613	100,642	274,255	0	11,124	6,422	17,546	566.0	552.9
1.6	HUMAN DEVELOPMENT	29	82	1,061	733	1,794	17,773	12,509	30,282		542	241	783	25.3	61.1
1.7	PERSONAL INTEREST	133	289	3,487	492	3,979	50,602	8,273	58,875		372	130	502	16.2	118.7
1.0	TOTAL	1,034	4,225	57,646	33,104	90,750	3,059,092	1,795,035	4,854,127	1,791,531	153,124	92,039	245,163	7,908.5	9,786.6

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2865.xls)

COLLEGE NAME: Wayne County Community College District
 CONTACT PERSON: Johnesa Hodge
 E-MAIL: jdimmick1@wcccd.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	47,505	4,220	51,725

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	147	2,567	42,536	5,816	48,352	2,277,459	317,801	2,595,260	242,572	136,733	18,980	155,713	5,023.0	5,232.4
1.2	BUSINESS & HUMAN SERVICES	327	1,337	17,796	2,353	20,149	773,643	105,706	879,349	878,867	44,776	6,182	50,958	1,643.8	1,772.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	152	273	2,732	256	2,988	149,596	16,256	165,852	165,274	7,021	833	7,854	253.4	334.4
1.4	HEALTH OCCUPATIONS	143	637	8,469	1,499	9,968	397,444	83,915	481,359	481,183	16,655	3,558	20,213	652.0	970.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	543	9,951	844	10,795	432,970	40,986	473,956	0	24,424	2,460	26,884	867.2	955.6
1.6	HUMAN DEVELOPMENT	127	1,177	36,348	2,405	38,753	268,031	12,734	280,765		6,237	50	6,287	202.8	566.1
1.7	PERSONAL INTEREST	216	538	10,795	614	11,409	74,431	6,510	80,941		0	0	0	0.0	163.2
1.0	TOTAL	1,125	7,072	128,627	13,787	142,414	4,373,574	583,908	4,957,482	1,767,896	235,846	32,063	267,909	8,642.2	9,995.1

2014-15 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2965.xls)

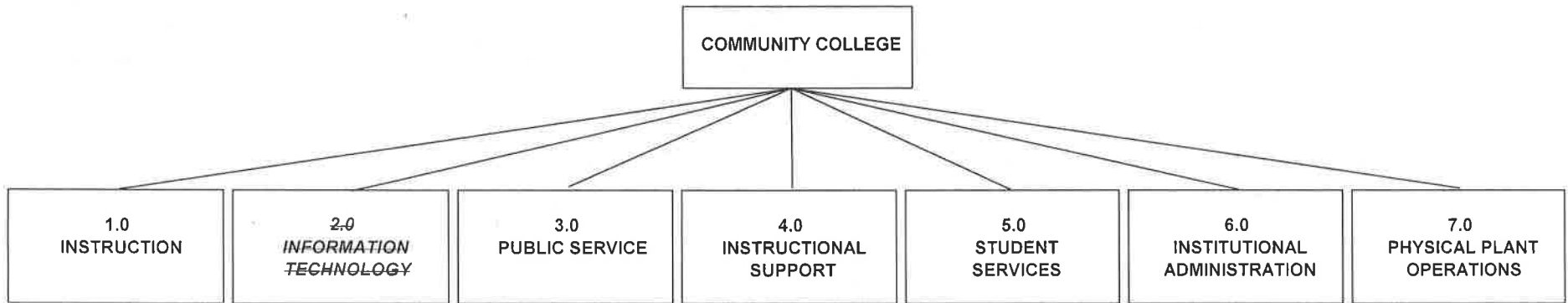
COLLEGE NAME: West Shore Community College
 CONTACT PERSON: Steve Sparling
 E-MAIL: ssparling@westshore.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	2,104	382	2,486

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	101	278	3,618	675	4,293	199,904	37,456	237,360	0	11,433	2,147	13,580	438.1	478.5
1.2	BUSINESS & HUMAN SERVICES	77	136	1,082	294	1,376	61,200	16,640	77,840	77,840	3,337	917	4,254	137.2	156.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	134	233	391	108	499	22,282	3,898	26,180	26,180	937	181	1,118	36.1	52.8
1.4	HEALTH OCCUPATIONS	28	41	484	120	604	46,800	10,880	57,680	57,680	2,150	510	2,660	85.8	116.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	58	655	139	794	33,968	7,600	41,568	0	2,119	475	2,594	83.7	83.8
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	100	162	1,278	105	1,383	14,052	819	14,871		0	0	0	0.0	30.0
1.0	TOTAL	448	908	7,508	1,441	8,949	378,206	77,293	455,499	161,700	19,976	4,230	24,206	780.9	918.3

APPENDIX

**MICHIGAN COMMUNITY COLLEGE
ACTIVITIES CLASSIFICATION STRUCTURE (ACS)**



1.1 General Education

1.2 Business & Human Services

1.3 Technical & Industrial Occupations

1.4 Health Occupations

1.5 Development Education & Basic Skills

1.6 Human Development

1.7 Personal Interest

5.1 Student Service Programs

5.2 Financial Aid

5.3 Intercollegiate Athletics

7.1 Physical Plant Operations

7.2 Energy Services

7.3 Campus Security

ABBREVIATIONS USED IN TABLES

CHES	Contact Hour Equated Student (496 student contact hours of instruction)
FYES	Fiscal Year Equated Student (31 semester credit hours)
SCOH	Student Contact Hour (50 minutes of instruction)
SCRH	Student Credit Hour

ACTIVITY DEFINITIONS

(1.0) INSTRUCTION

The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. "Educational change" is defined to include: (1) the acquisition or improved understanding of some portion of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measured mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

~~(2.0) INFORMATION TECHNOLOGY (IT)~~

~~The information technology activity includes the technology costs that benefit the institution as a whole and those specifically related to instructional activities as defined in 1.0. This activity consists of the information technology department, the operation of the computing system for the institution, all programs that are purchased and hardware that is maintained by the IT department.~~

The Michigan Workforce Development Agency, Division of Education and Career Success, Community College Services, has eliminated the Information Technology Activity 2.0 from ACS reporting effective with the 2009-10 reporting period. ACS 3: Deleted Information Technology Activity 2.0, the costs associated with providing technology will be allocated between ACS Activity 1.0 Instruction Activity, ACS Activity 4.0 Instructional Support Activity, ACS Activity 5.0 Student Services Activity Sub-Activity 5.1 and sub-activity 5.2 and ACS Activity 6.0 Institutional Administration Activity.

(3.0) PUBLIC SERVICE

The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution's regular instructional program.

(4.0) INSTRUCTIONAL SUPPORT

The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge and educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

(5.0) STUDENT SERVICES

The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution's regular instructional program.

(6.0) INSTITUTIONAL ADMINISTRATION

The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

(7.0) PHYSICAL PLANT OPERATIONS

The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plant expansion and modifications, and safety services.

